### Expert Meeting

Thursday 12 March13.00 – 18.00 walk-in from 12.00DelftBerlagezaal

Julianalaan 134, Delft

Urban Real Estate & Infrastructure Climate Risk Management Do you have a professional responsibility to address climate change?

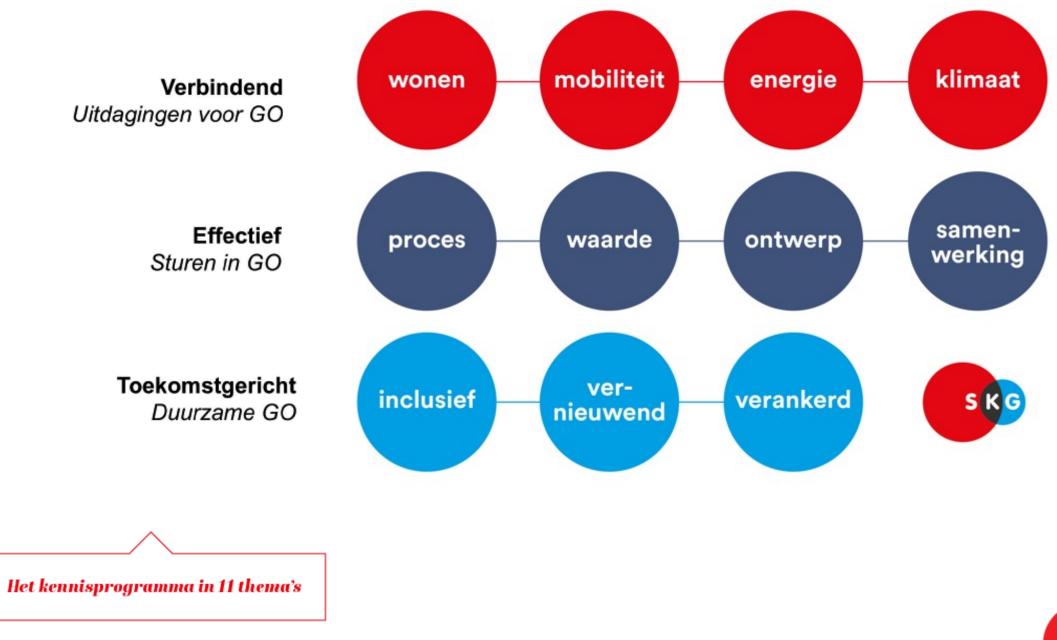
Visit: www.menti.com Use code: 28 72 28



#### Opening and welcome by the chairman of the day







SKG

# Round 1

# Understanding Real Estate & Infra Climate Risk

SK

### Setting the Scene





# REALESTATE INFRASTRUCTURE CLIMATE RISK MANAGEMENT

# **Setting the Stage**

Zac Taylor, PhD / 12 March 2020







### **Setting the Stage**

Before we begin: the question of responsibility.

Zac Taylor, PhD / 12 March 2020







### **Setting the Stage**

- 1. What's at stake and why we're here
- 2. Cross-cutting issues
- 3. Intentions for today









We face a climate conundrum. Real estate is a key driver of how we create wealth and prosperity, yet is exposed to a wide range of climate risks.

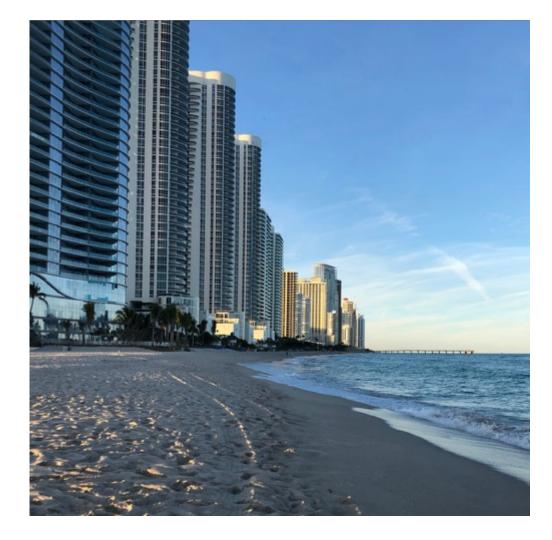
**There is a 'world of risk' – but it is uneven and ambiguous.** Physical and transition risk are bound together in a wide array of combinations and contexts.

#### Asset (and community) exposures are mediated by several factors. These include

- specific historical development patterns
- uncertain environmental processes
- distinct land and property relationships
- varying forms of tenure, ownership and control over the use and value of assets
- emerging patterns of risk regulation/response within the real estate/finance system







Climate risk represents a threat to business as usual within the real estate sector: Emerging evidence suggests from markets suggest rising costs and declining asset values in 'high value, high risk' markets, shrinking the opportunity for value creation and capture through development.

The business case for investment in 'risky' regions may erode, and global and regional market dynamics may be reshaped as a result.







This raises key considerations beyond the real estate sector, about broader patterns of economic and political interdependency. Real estate climate risk management will impact:

- Individual/small-scale asset owners. In a world of declining asset values and higher costs, what is the future of the home as an asset-building mechanism, for example?
- Labor markets. In places where real estate and construction are among the largest economic sectors, what happens to employment?
- **Public sector accounts.** Given the connections between property markets and public revenue (e.g. real estate taxes), how do we afford to mitigate property risks while still maintaining an adequate level of other services?
- **Non-property financial institutions.** How do declining real estate-related investment opportunities (locally *or* globally) impact the ability of financial institutions to deliver returns for their stakeholders, especially re: pension funds and life insurers?





# Climate risk exposes interdependencies, which we are beginning to better understand through promising collaborations

- Focal points of intervention are appearing across scales and industry sub-sectors, driven by specific themes and actors within the value chain, including...
  - asset- and portfolio-level risk analysis, allocation strategy revisions, planning for disclosure, advocacy for regulatory alignment/taxonomization

However, these steps forward largely remain institution-focused. There remains a rift between institutions and the communities they invest in.







# While promising, these steps forward are largely institution-focused. There remains a rift between institutions and the communities they invest in.

In light of the interdependencies between institutional financial stability and local political and economic resilience, this merits pause. How do we create shared value from risk reduction efforts?

At the same time, public efforts to invest in resilience and secure property markets (among many other policy goals) may not be sufficiently valued by financial institutions. **Bringing this community resilience 'overlay' to institutional practices is a critical issue.** 

We need to develop strategies for bridging this institution-community gap.







Three lenses can help us to understand our interdependent but distinct positions. These are points of departure, rather than 'answers'.

- 1. Valuation. How we value climate risk matters.
- 2. **Responsibility versus control.** Responsibility for managing climate risk in the built environment is distributed spatially and temporally a result of the complex institutional arrangements and long-term nature of the issues at hand.
- **3.** Value capture. Efforts to secure existing value from risk can conflict with those which seek to create new value through risk reduction. A 'resilient dividend' for one actor may be a 'risk rent' for another.





### 4. Intentions for today

#### We envision this meeting as a platform.

- to bring together ideas and insights about efforts underway to manage real estate and infrastructure climate risk in the Dutch context
- to have frank conversations about our practice areas, and in doing so to identify key challenges and opportunities for strategic collaboration
- to identify and refine core themes and questions for joint research bids





KU LEUM

### 4. Intentions for today

A short exercise: responsibility versus control.

Zac Taylor, PhD / 12 March 2020





KU LEUVEN





## The challenge of Climate Change





#### UNDERSTANDING REAL ESTATE & INFRA CLIMATE RISK

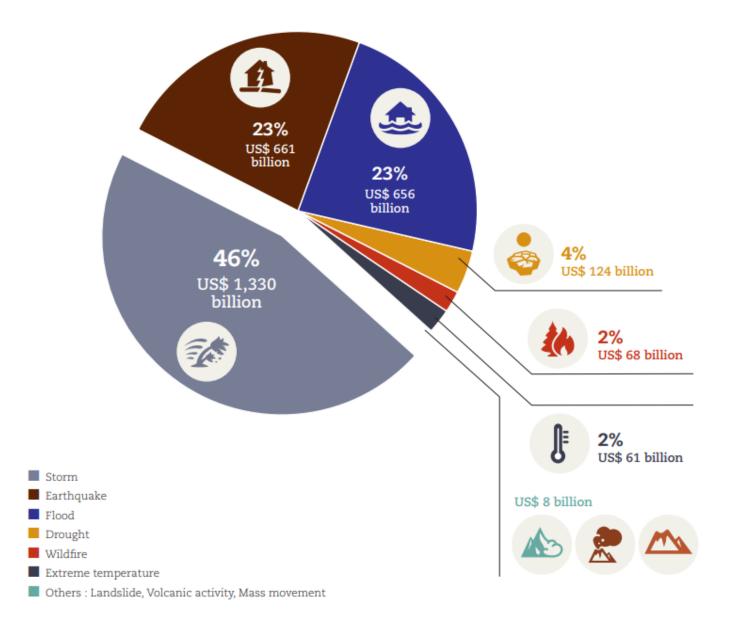
Water-, climate risk and spatial planning

Prof. dr. Jeroen Aerts

Delft, March 2020

IVM Institute for Environmental Studies

### Global economic impact from disasters 1998-2017

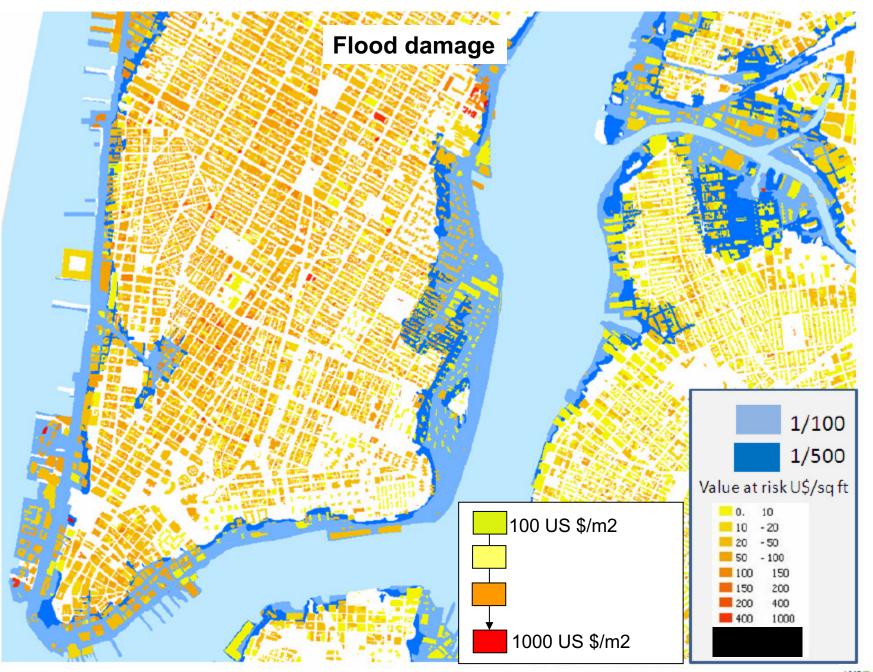




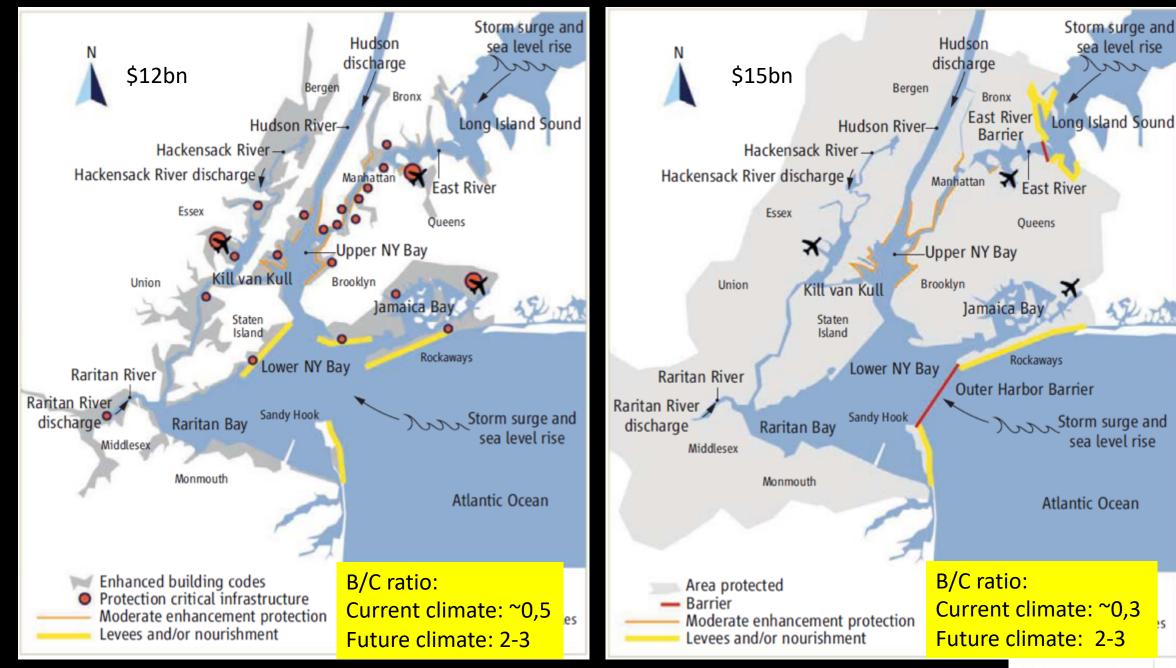








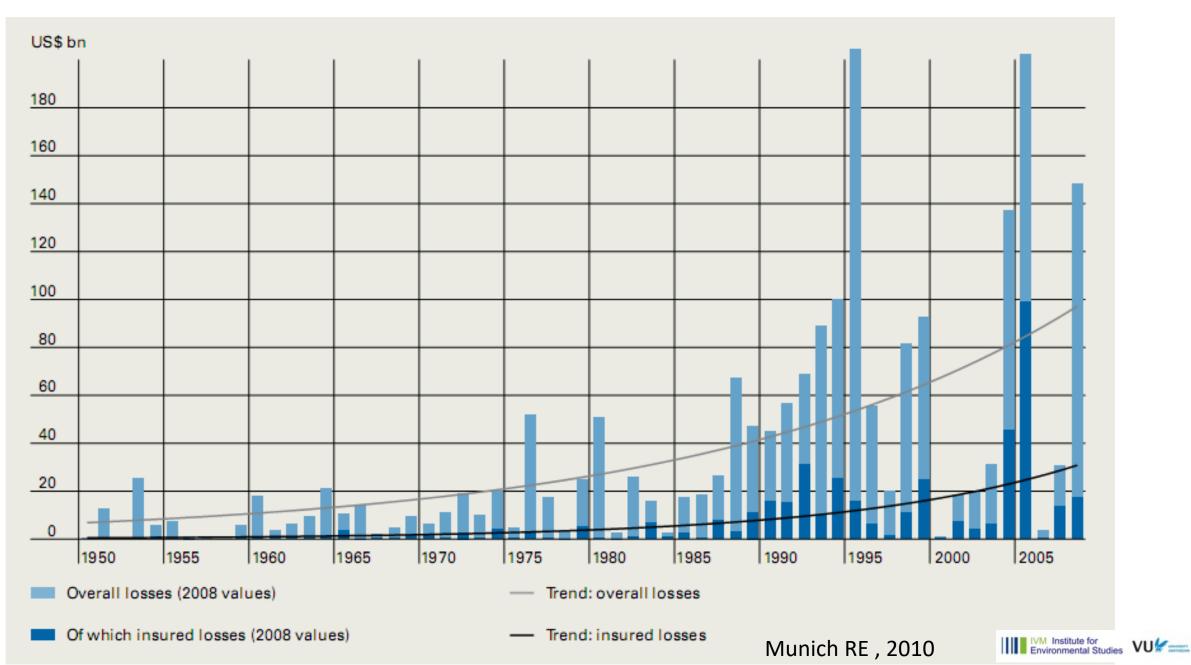
IVM Institute for VU

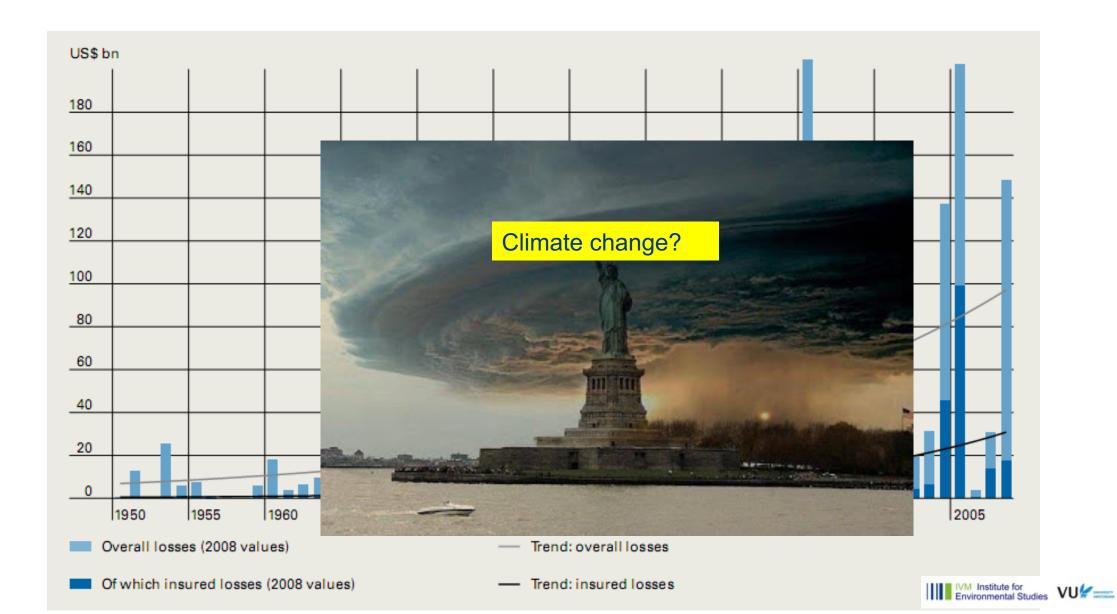


IVM Institute for Environmental Studies



Global losses due to natural diastasters















IVM Institute for Environmental Studies VU



### U.S. / NFIP- National Flood Insurance Program

- Is required for residents who:
  - Live in the 1/100 year flood plain (Special Flood Hazard Areas, SFHA)
  - Have a federally backed mortgage
- Residential coverage: \$250,000 for buildings and \$100,000 for contents

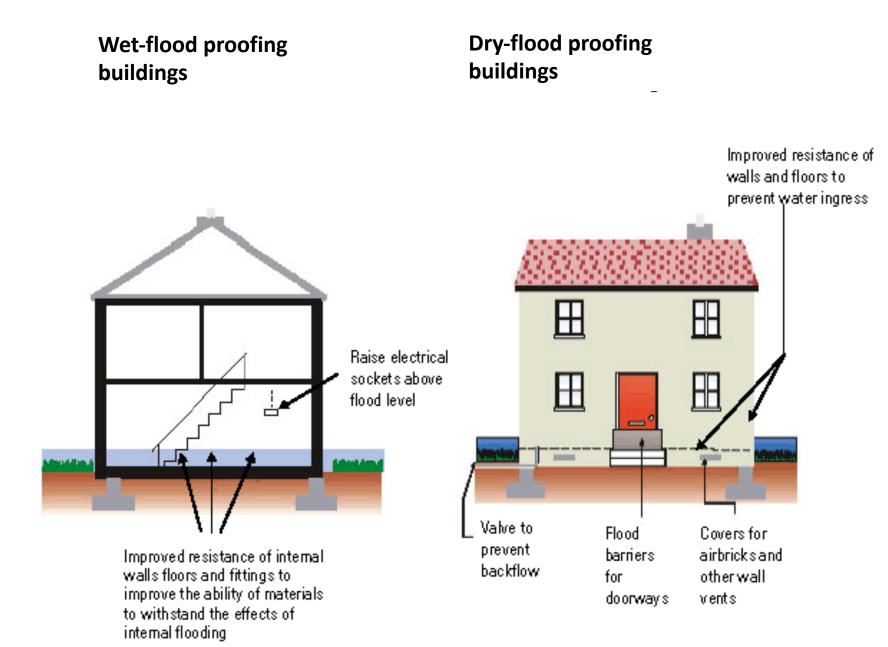
### NFIP- Flood Management Rules

- Participating communities must adopt minimum floodplain regulations in the SFHA
- Raise base floor to BFE: Base Flood Elevation, of the 1/100 year flood
- A zones (River, inland flooding)
  - $\rightarrow$  Mean premium A Zone: \$1432/year;
- V-zones (Coastal flooding)

→ Mean premium V-zone \$ 4759/year (~1% of all NFIP policies)

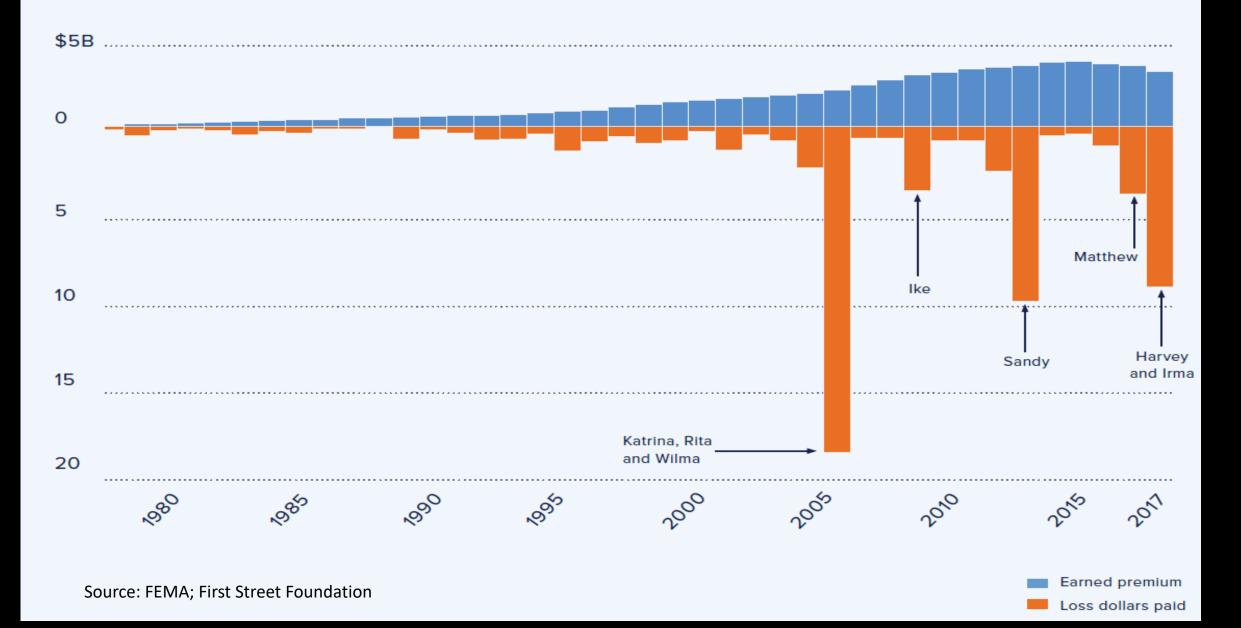


# **Premium reduction: Flood Damage Mitigation Measures**





#### NATIONAL FLOOD INSURANCE PREMIUMS VS PAYOUTS



# After Trump Mocks a Sea Wall in New York, Plan Is Abruptly Shelved

In an unexpected move, the federal government halted a project that might have led to a multibillion-dollar barrier to protect the region from flooding.



**Donald J. Trump** 

Follow

A massive 200 Billion Dollar Sea Wall, built around New York to protect it from rare storms, is a costly, foolish & environmentally unfriendly idea that, when needed, probably won't work anyway. It will also look terrible.

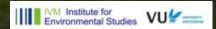
Sorry, you'll just have to get your mops & buckets ready!

5. TO PIVE - TO Jain 2020



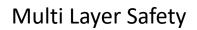


### Is this enough?

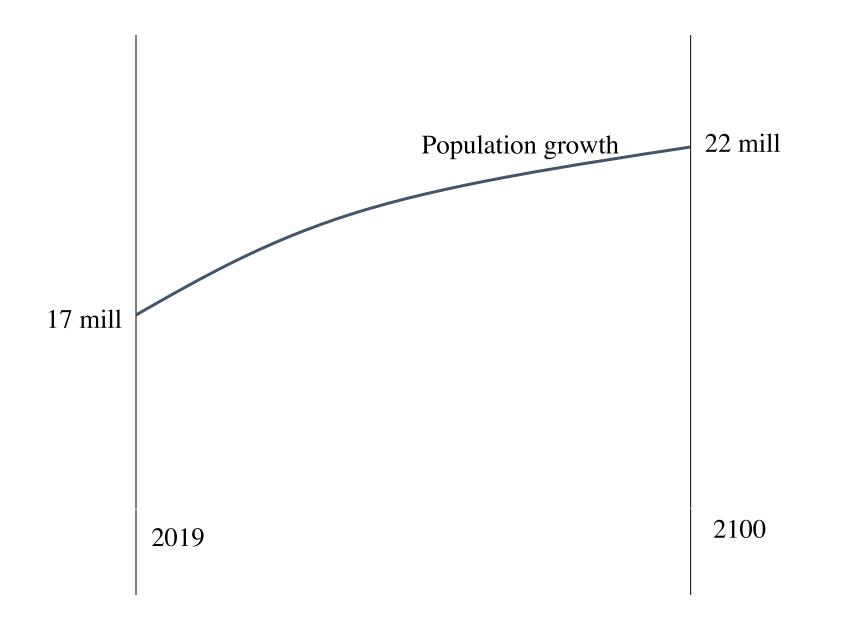


# There is always a residual risk

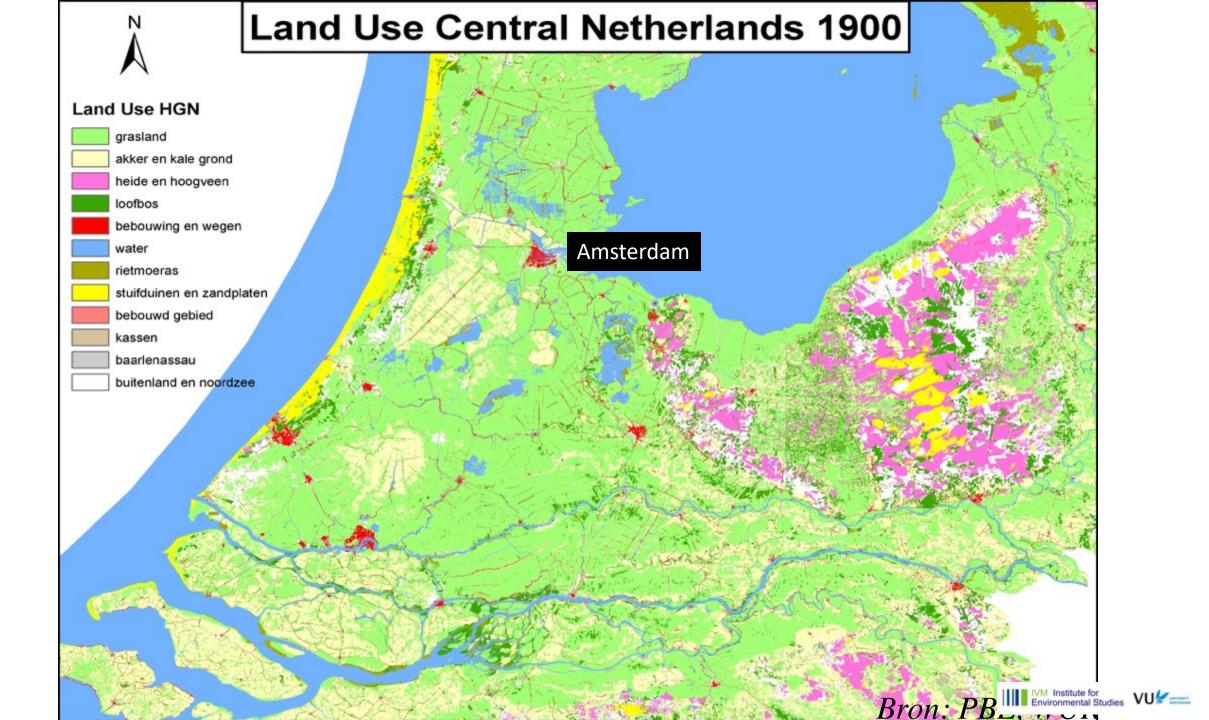
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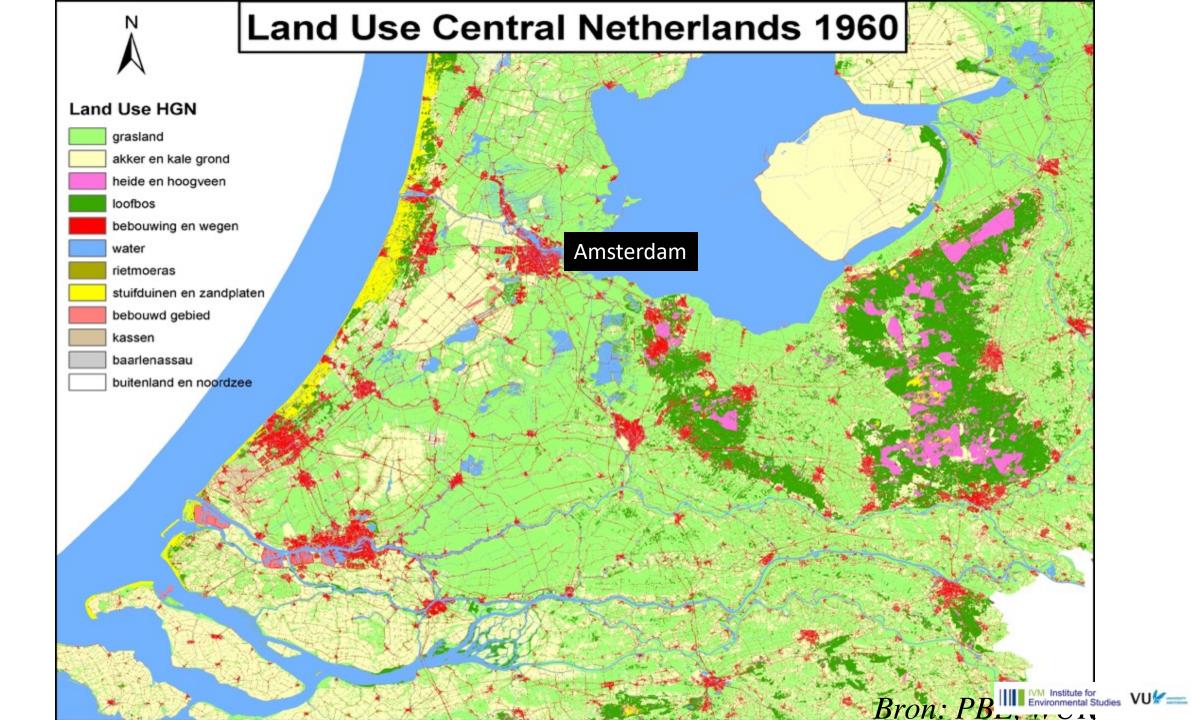


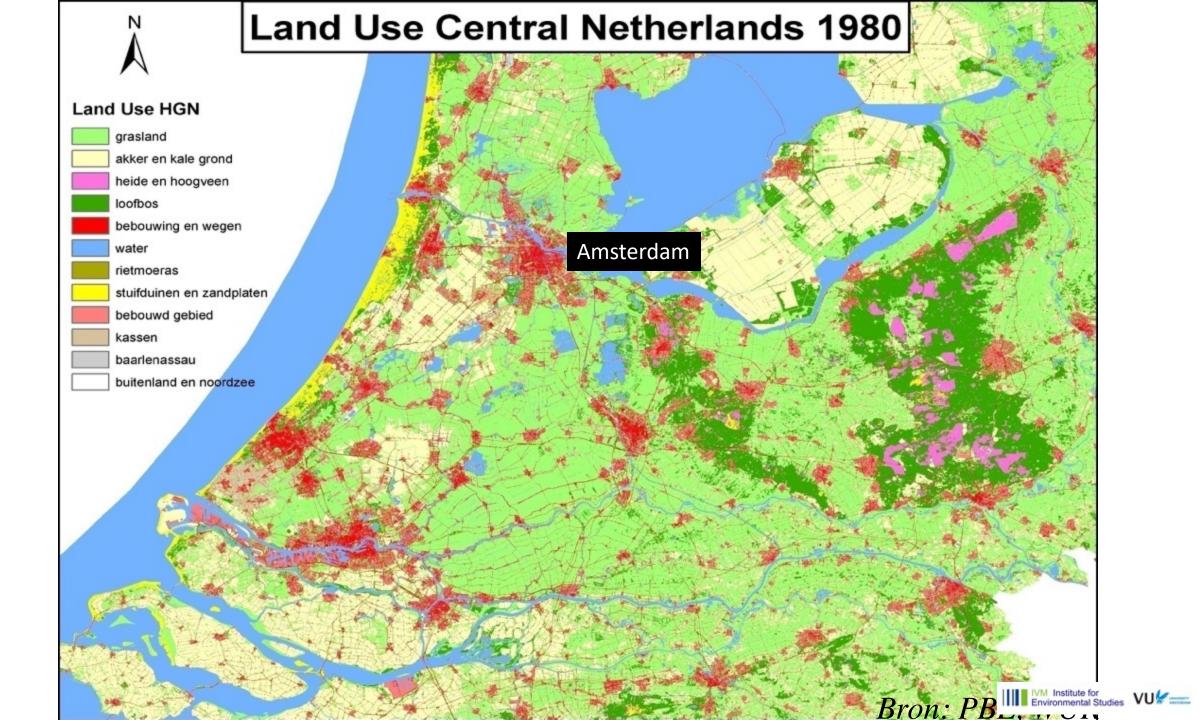


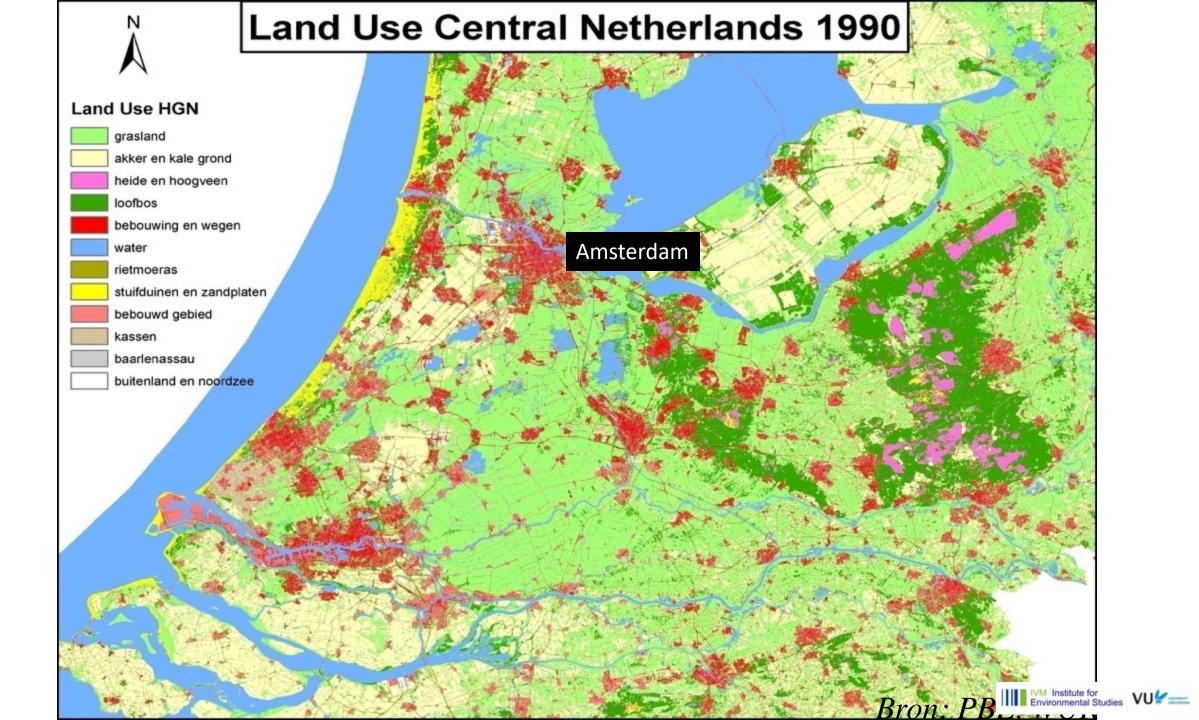




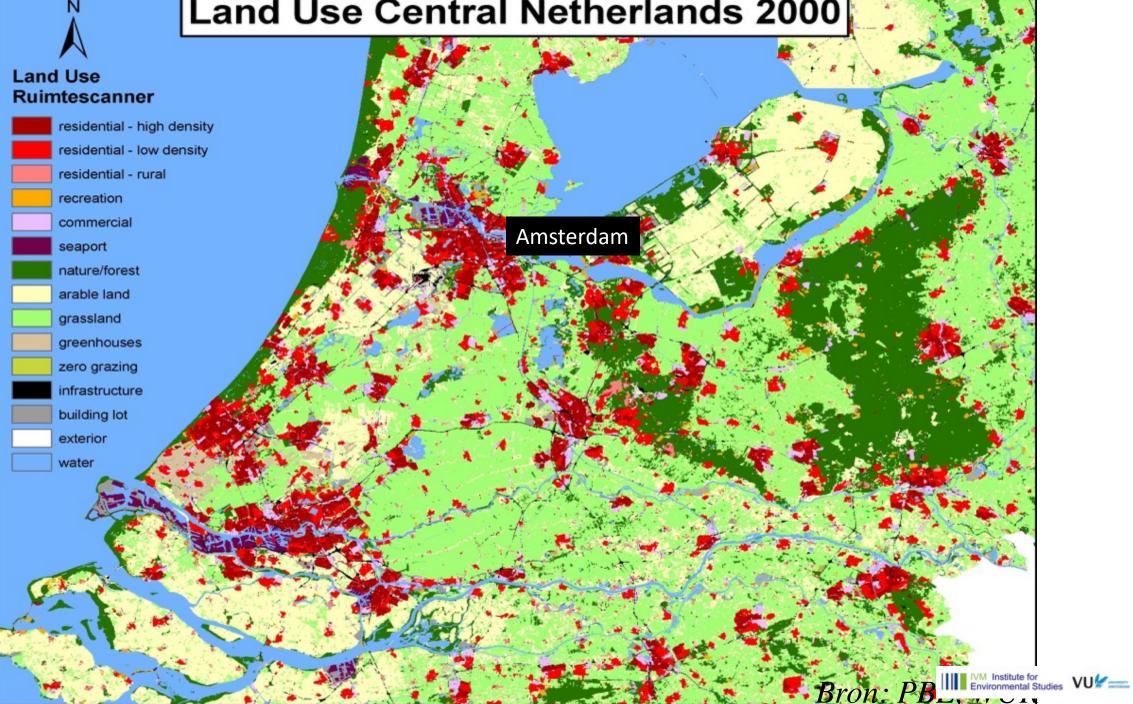




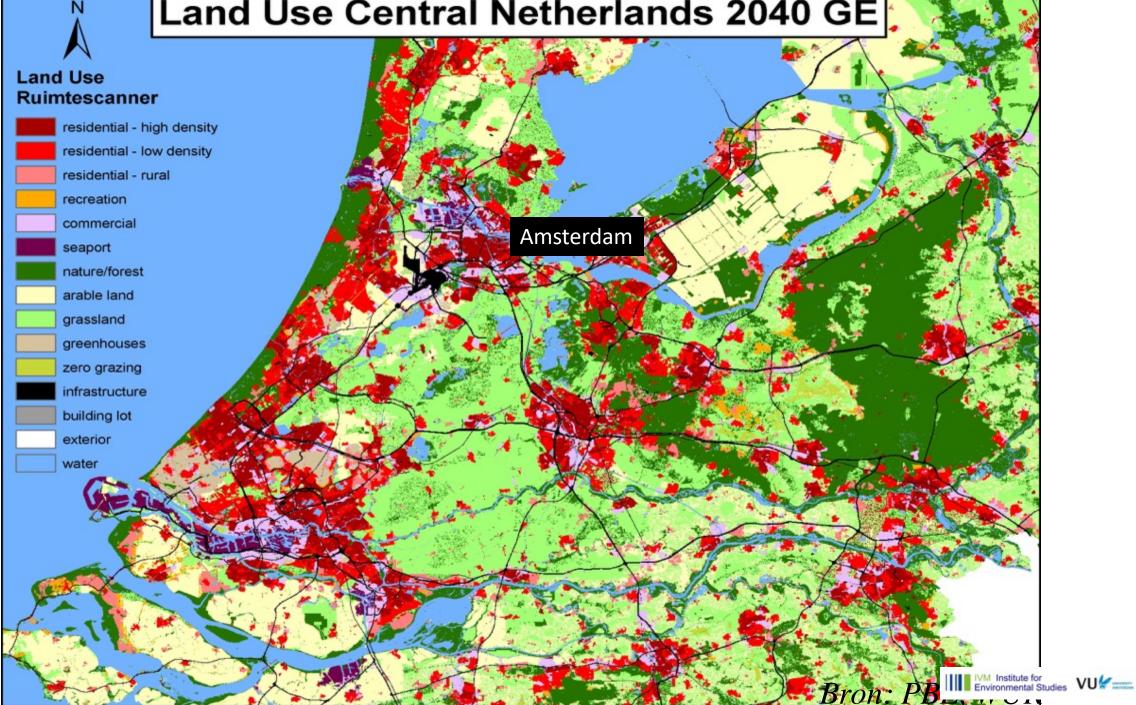




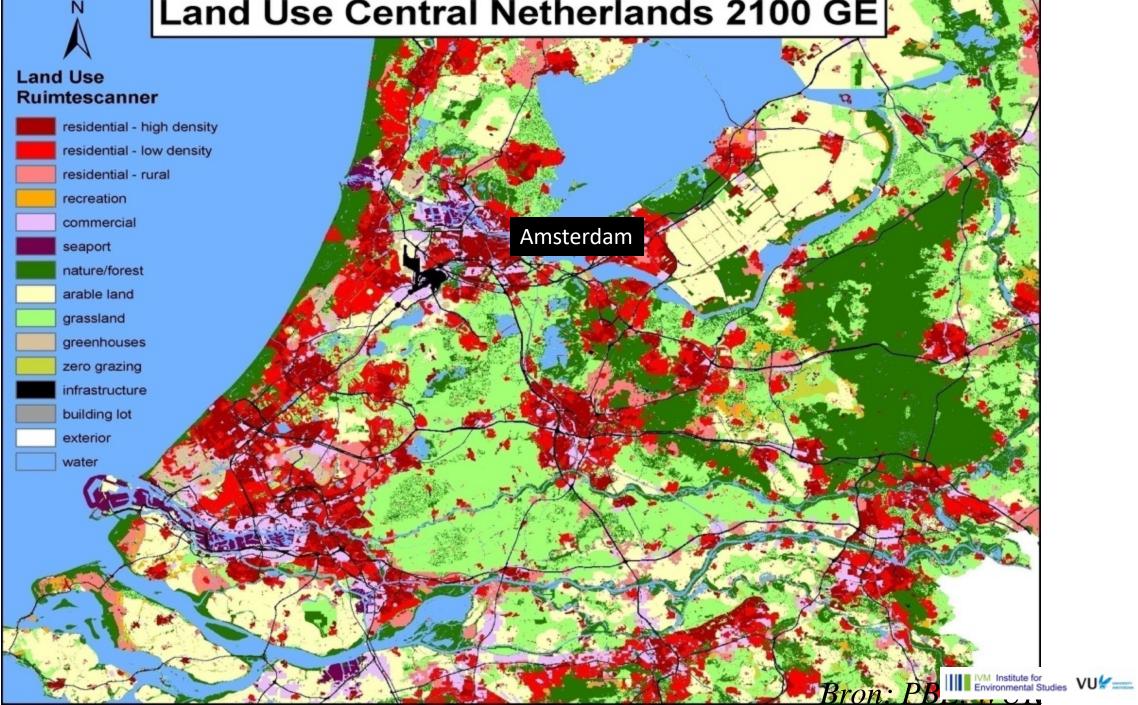


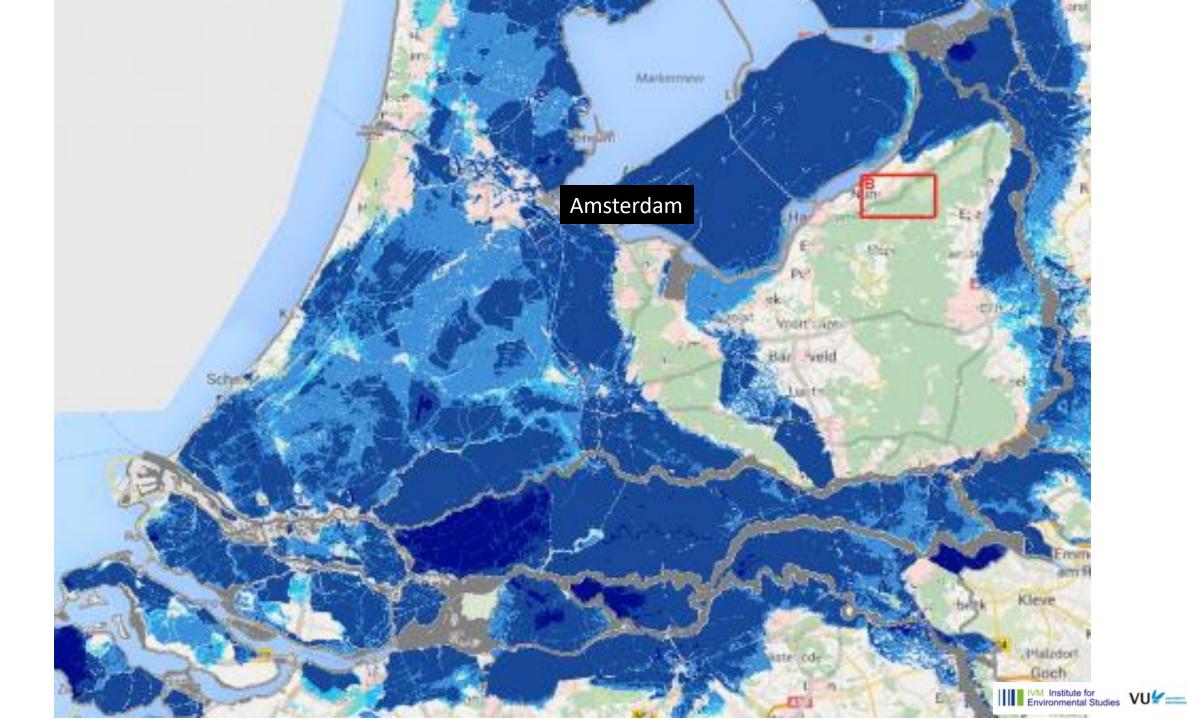


### Land Use Central Netherlands 2040 GE



### Land Use Central Netherlands 2100 GE





#### Multi functional dike





#### Dike in Dune



### Floating houses, River Maas, The Netherlands



#### 25 million inhabitants in 2100



#### Do we have space for flood management investments ?



#### Climate Change or Spatial Planning as a game changer for water management?



VenW, 1986



Geuze, 2006



Islands for the Belgium coast (2018)



Airport Schiphol in the North Sea (Volkskrant 2019)

# Thanks for your attention!

Jeroen.aerts@vu.nl

IVM Institute for Environmental Studies VU

#### Modelling Climate Risk: Current Practice



RMS





# EXPERT MEETING URBAN REAL ESTATE & INFRASTRUCTURE CLIMATE RISK MANAGEMENT

Arnaud Castéran Senior Analyst, Capital & Resilience Solutions, RMS



# RMS

# Agenda

Introduction to RMS
 Case studies
 Delaware Department of Transportation (DeIDOT)
 Flood Re



20000

# **INTRODUCTION TO RMS**

### WHO WE ARE

Founded in 1988 from Stanford University

1,300 employees in 11 global offices

Employ over 250 experts in hazard research, actuarial science, and engineering

Over 60% of staff hold advanced degrees



Our mission is to create a more resilient and sustainable global society through a better understanding of catastrophic events.

From earthquakes, hurricanes, and floods, to terrorism and infectious disease, we help financial institutions and public agencies understand, quantify, and manage risk.

#### WHO WE SERVE

(Re)insurers

Capital Markets

Brokers and Reinsurance Intermediaries

Corporations

Governments and NGOs

Financial Services Institutions Over 400 institutions trust RMS models, analytics, and services

of the Top 10 U.S. Commercial Insurers

7 of the Top 10 U.S. Personal Line Insurers

8 of the Top 1 Global Reinsurers

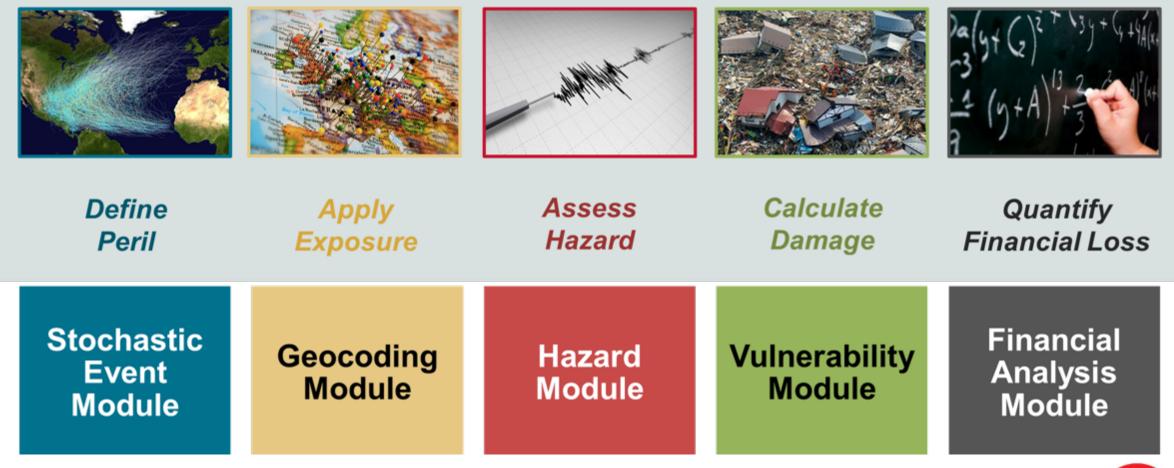
16 of the Top 20 ILS funds

• AII the Top 5 Reinsurance Brokers

### 400+ models, 250+ customers



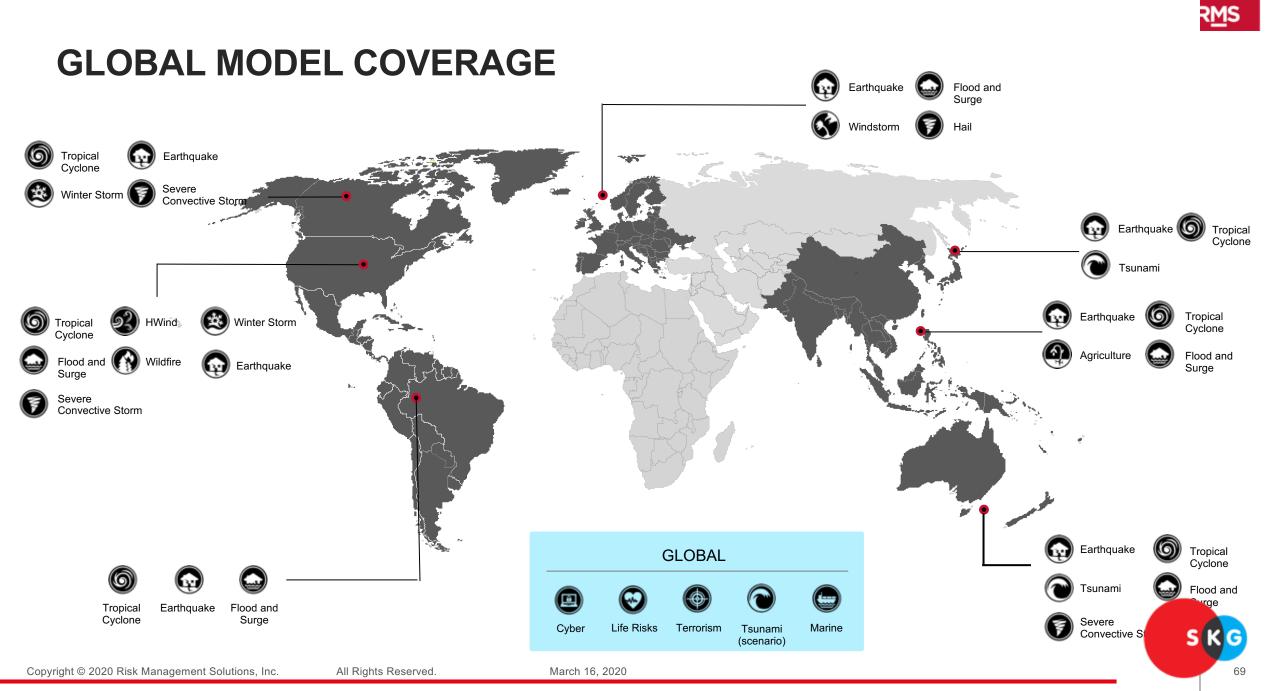
### **CATASTROPHE MODELLING FRAMEWORK**





RMS

March 16, 2020



# RMS

# CASE STUDY #1 FLOOD RE (THE VALUE OF FLOOD DEFENSES IN THE UK)

All Co

# **CASE STUDY #1 – FLOOD RE**

- About Flood Re
  - UK reinsurance pool launched in 2016
  - Objective: keep flood insurance premiums affordable for households in high-risk areas (~250k homes)
- UK Floods "Storm Desmond Accumulated Rainfall 4-6 Dec 2015 (COSMO-EU M 15-10 mm 30-45 mm 45-60 mm 60-75 mm 75-90 mm > 90 mm

- Motivations
  - Encourage the UK government to increase investments in flood defence
  - Demonstrate the value of the current flood defence system

March 16, 2020



### **CASE STUDY #1 – FLOOD RE**



Flood defences reduce UK fluvial flood losses by £1.1bn annually, on average

```
More deprived households benefit from 70% of the loss reductions
```



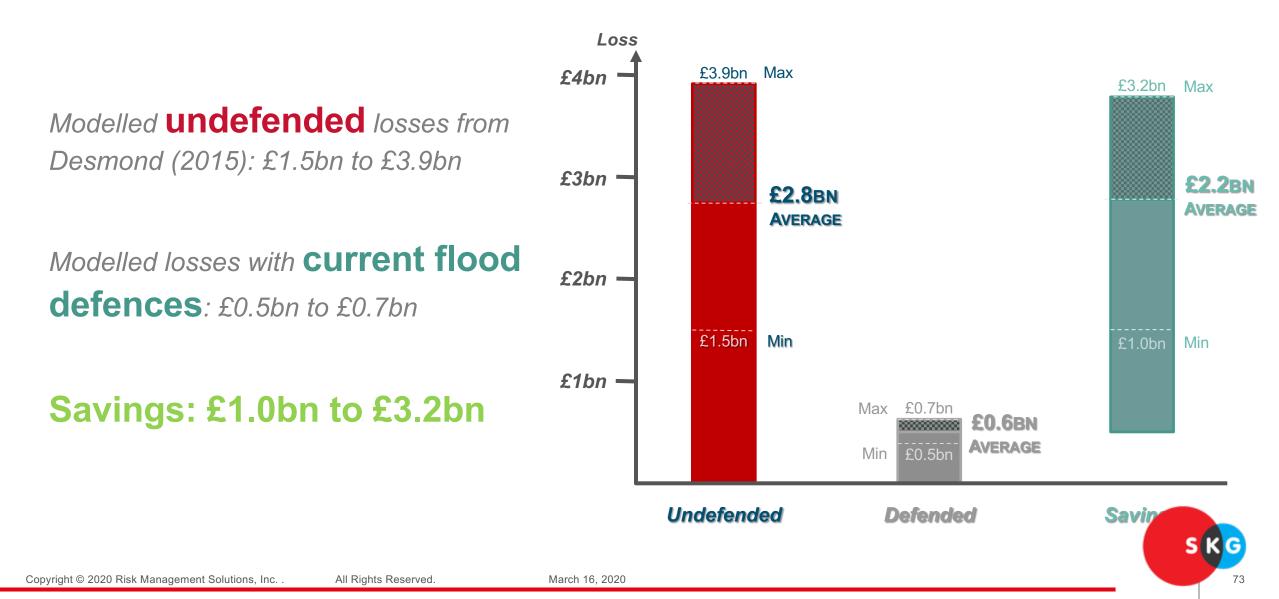


78%

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### **CASE STUDY #1 – FLOOD RE**



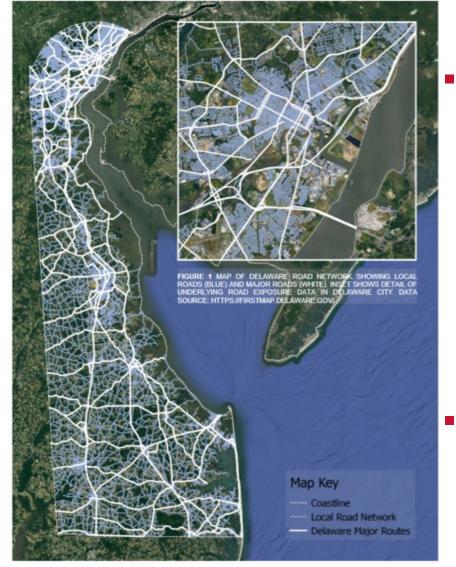
## RMS

## CASE STUDY #2 DELAWARE DOT (DEPARTMENT OF TRANSPORTATION)

ZZ



## **CASE STUDY #2 – DELAWARE DOT**



- Motivations: DeIDOT Risk and Resilience Framework
  - *#1 Strategic priorities (safety, performance, environmental & financial sustainability)*
  - #2 Risk quantification (assess hazard and impact severity to assets/network)
  - #3 Define resilience targets (cost of inaction, costbenefit of mitigation measures)
  - *#4 Implementation (risk retention vs risk transfer)*
- Context: Climate Change
  - Define long-term strategy based on a range of sealevel rise scenarios



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March 16, 2020



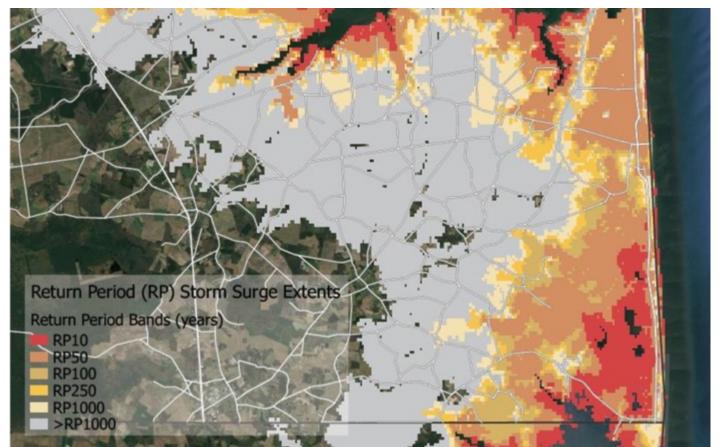
## **CASE STUDY #2 – DELAWARE DOT**

**50%** of annual average **repair cost** for SR9 comes from **13% of the road length** 

The sections of road the **most at risk today** are expected to see the **greatest increase** in risk in the future

### Annual average repair cost

**x5.5** in 2100 if no mitigation measures are implemented







## CHALLENGES OF APPLYING RISK MODELS TO DECISION-MAKING





## **RISK MODELS TO DECISION-MAKING**

**Communication** of risk modelling methodology and results

Different **clients** have different **needs** 

Taking "binary" decisions based on complex data

**Reactive** vs **Proactive** decision-making

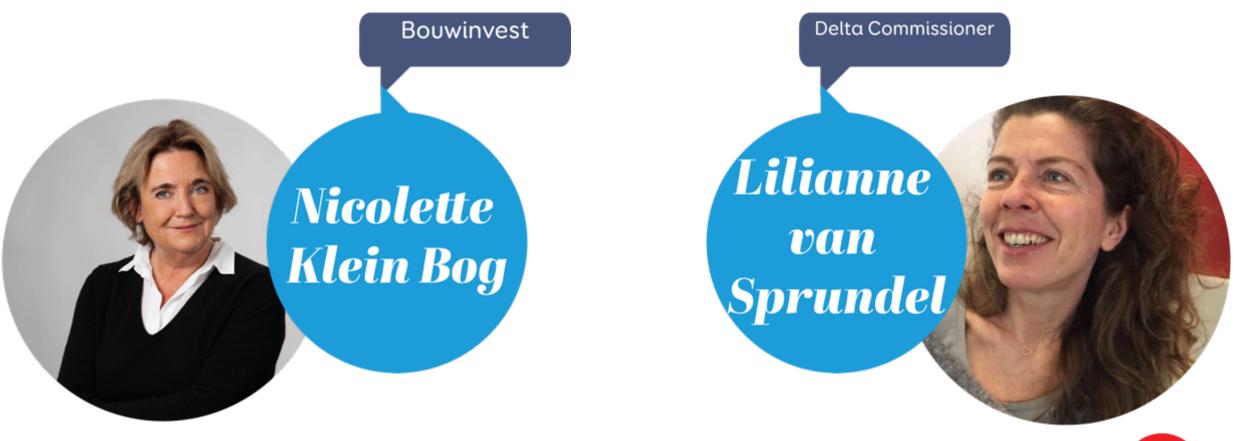




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## THANK YOU FOR YOUR ATTENTION

#### Climate Risk in NL - statements of urgency





#### Klimaatrisicomanagement is essentieel voor institutionele beleggers

Samenwerking overheden, kenniscentra en belanghebbenden uit de markt is essentieel





## The Delta Programme

#### Aim:

 keeping NL a good, safe and attractive place to live and work for present and future generations (with a long term perspective)

#### **Three Goals:**

- 1. safety against flooding
  - 60% of NL / 10 million inhabitants
  - Sea level rise (also look at NL in 2150)
- 2. <u>fresh water supply</u>
  - 16% of Dutch economy
- 3. <u>climate proof urban environment</u>  $\rightarrow$  spatial adaptation
  - cost of inaction: up to  $\in$  124 billion (2018-2050)

#### No respons to a disaster but **IN ADVANCE**:

- multigovernance, joint fact finding
- managing in uncertainty scenario's, adaptive strategies, flexible measures
- continuity, legally defined, funds (> 1 billion yearly)



#### **Q&A and discussion**





## Idea-board; ideas, questions, comments

Visit: www.menti.com Use code: 28 72 28



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Julianalaan 134, Delft

Urban Real Estate & Infrastructure Climate Risk Management

## Round 2

## Emerging Management Practices in the Netherlands

SK

#### Introduction to Amsterdam's Assets Management Approach and Program









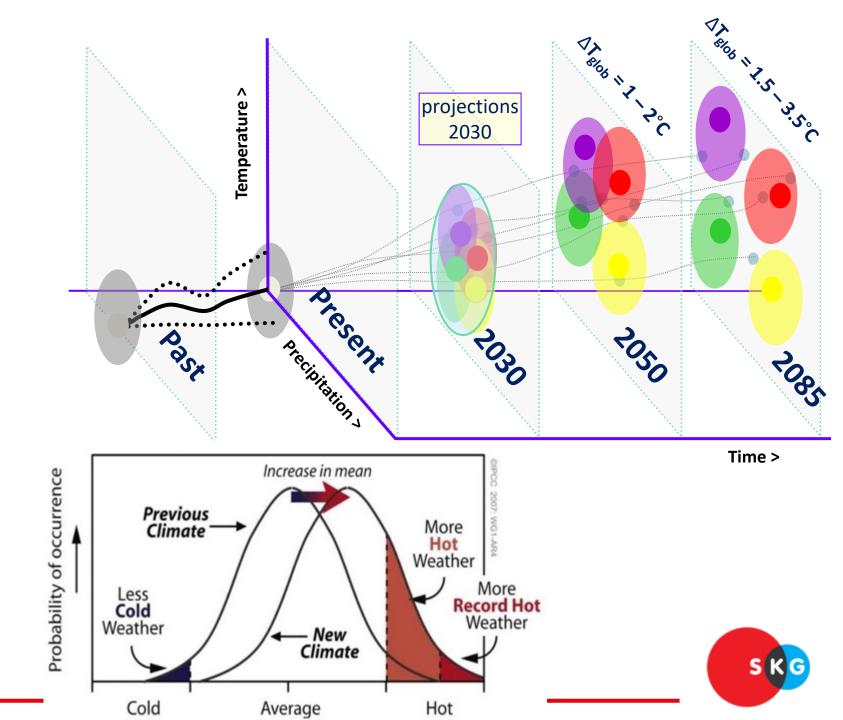
## Investing in a delta under climate stress

a water management perspective



# Dealing with uncertainties

- Speed
- Direction
- Impact



## Dutch Watermanagement

#### Former perspective:

- Ancillary layer to spatial patterns of economical functions
- Resisting the dynamics of water

#### Future perspective:

- Central element in spatial differentiation of economical functions
- Embracing the dynamics of water

Right quantity

Right quality

Right time



SKG

## Short term: reactive & opportunistic

- Sectoral + Business as usual
- Low-hanging fruit + Low costs
- Positive reframing
- Linking investments
- Developing new instruments incremental





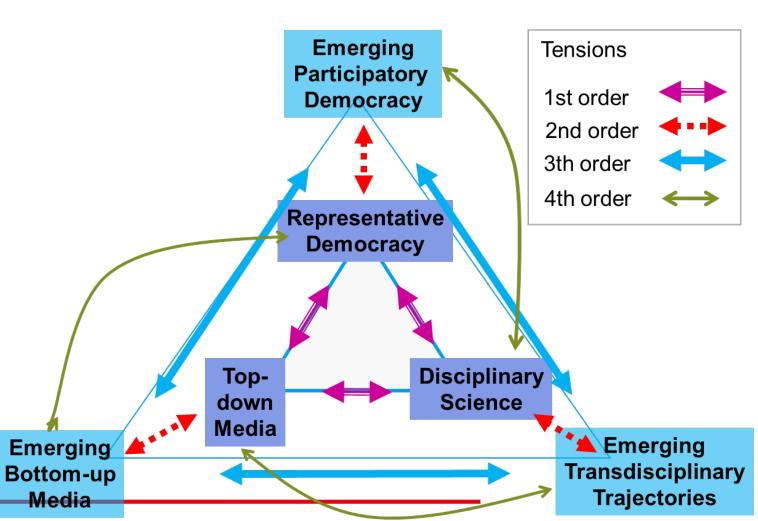
## Amsterdam Rainproof

# Growing complexity in society

- High tech urban fabric
- Decentralization vs globalization
- Interacting levels of scale governance
- Interfacing transitional challenges: energy, raw materials
- Who is in charge?

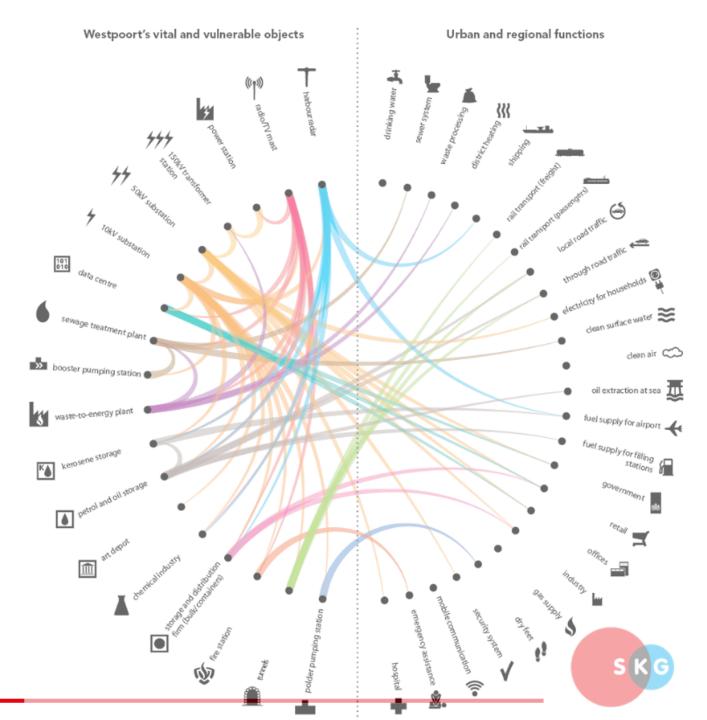
#### Knowledge democracy: Turbulence and unpredictability

(Roel in 't Veld, 2010) *Tensions between old and new forms of politics, science and media* 



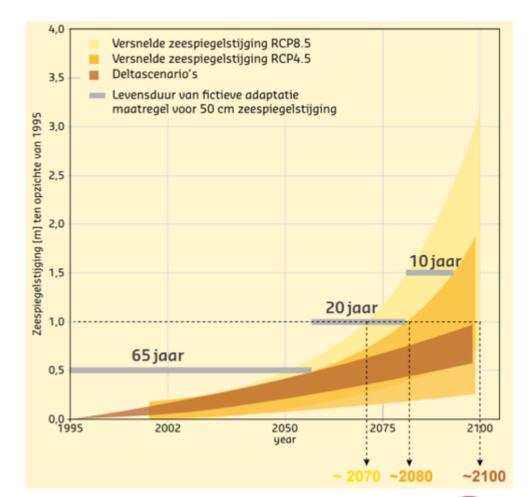
## Mid-term challenges

- Necessary vs available knowledge
- Restructuring Research & innovation
- Interdependencies in infrastructure
- Incremental transition vs creative destruction
- Tipping points & System breakdown
- Are we in control?



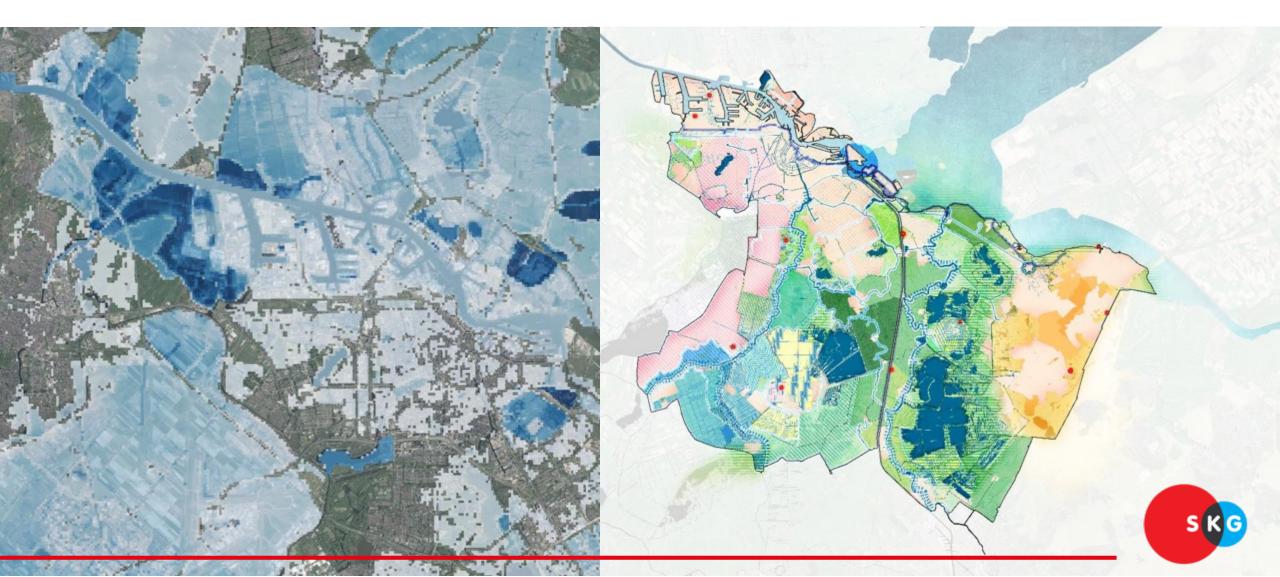
## Fewly asked questions

- Sea level rise
- Balancing power: droughts and precipitation extremes
- Demand vs availability
- Unknown unknowns in tipping points
- Saline & heat stress in agriculture and ecology





## Water stress + conversation map



## FAQ2

LOLA: Plan B

SK

Available adaptation pathways

WUR: Nederland

na(ar) 2100

- Backcasting + Driver scoping
- Water perspective maps



O Transfer station to new action | Adoptation Tipping Point of an action (Terminal) - Adoptation Pathways

## Drivers of change

- Economy:
  - Insurability
  - Financial rating
  - Financeability
- 'Events, my dear boy, events'
- Culture:
  - Acceptance
  - Adaptability
  - Feasibility

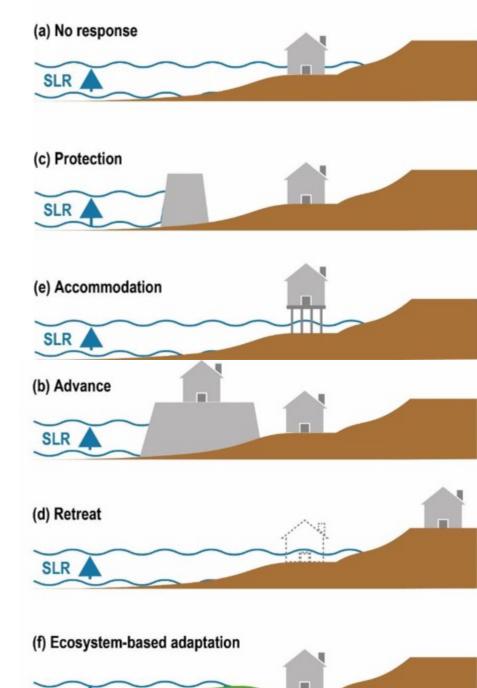
•

waterschap amstel gooi en vecht gemeente amsterdam

Investing in a delta under climate stress

# Long term perspective + strategic agenda

- Creating opportunity
  - Landward vs seaward flood defences
- Cost benefit agenda + Costs of failure
- Balance public and private funding
- Maximal flexible strategy avoid lock-ins
- Steering towards higher grounds
- Anticipating economical dynamics
- Not a technical agenda!



SLR

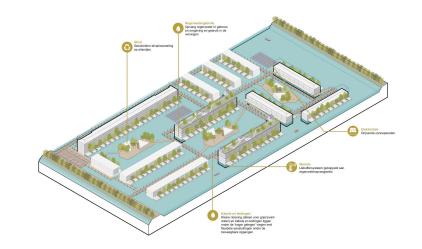
# Setting the agenda: practical

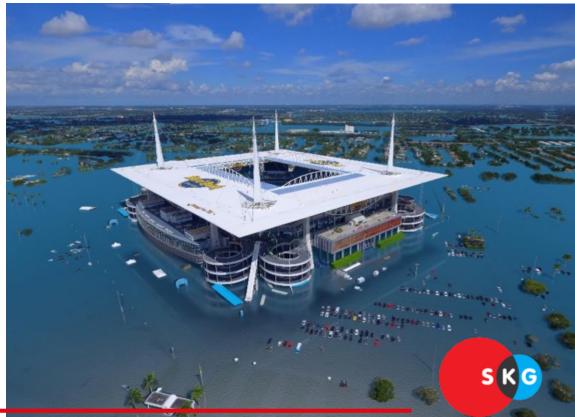
- From reactive towards a proactive attitude
- New building typologies:
  - Compartmentation
  - Modular and moveable real estate
  - Floating real estate
- Salt stress on agricultural and ecology
- Micro water management
- Liftable spatial and urban fabric



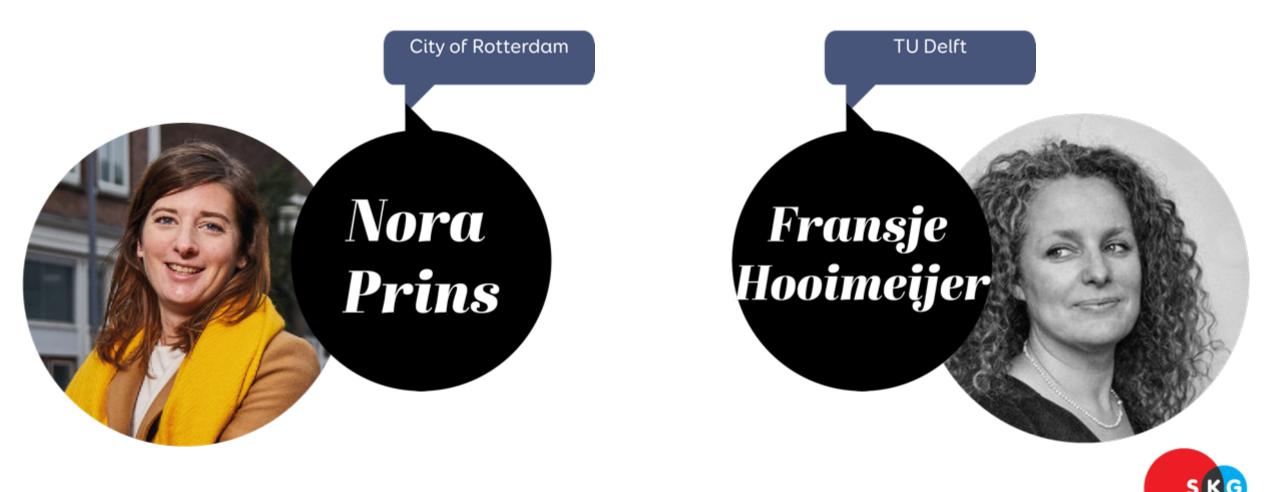
## Setting the agenda: theoretical

- Reducing flooding risks through acceptance: resistance vs resilience
- Vulnerability of complex systems (cross sectoral interdependencies)
- Known unknowns vs unknown unknowns
- Long term perspectives on bottlenecks and tipping points
- Cultural challenges: Aquatic society principles
  Dry Dutch vs Aquatic Bajou





#### Introduction to Rotterdam's Climate Adaptation Plan



104

## Nora Prins: Rotterdam

### Expert Meeting | TU Delft Nora Prins

ROTTERDAM

March 12



## Rotterdam Delta City

106





1854





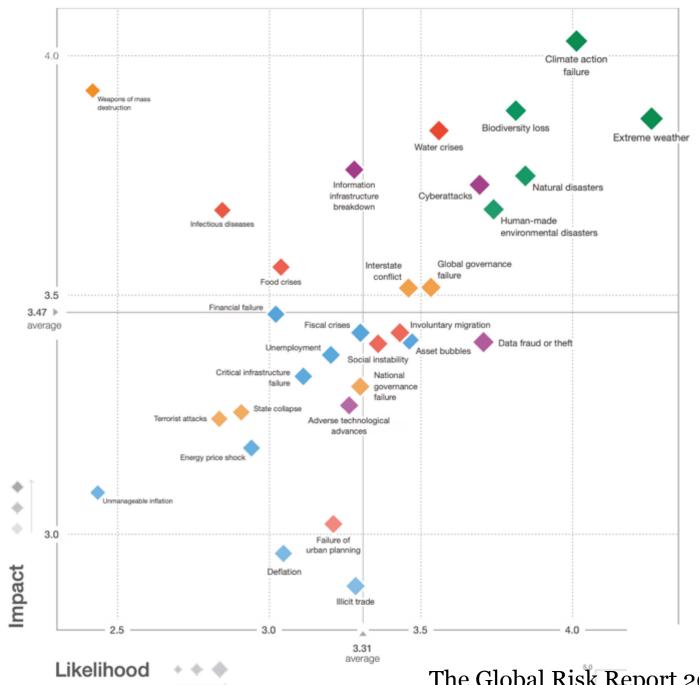




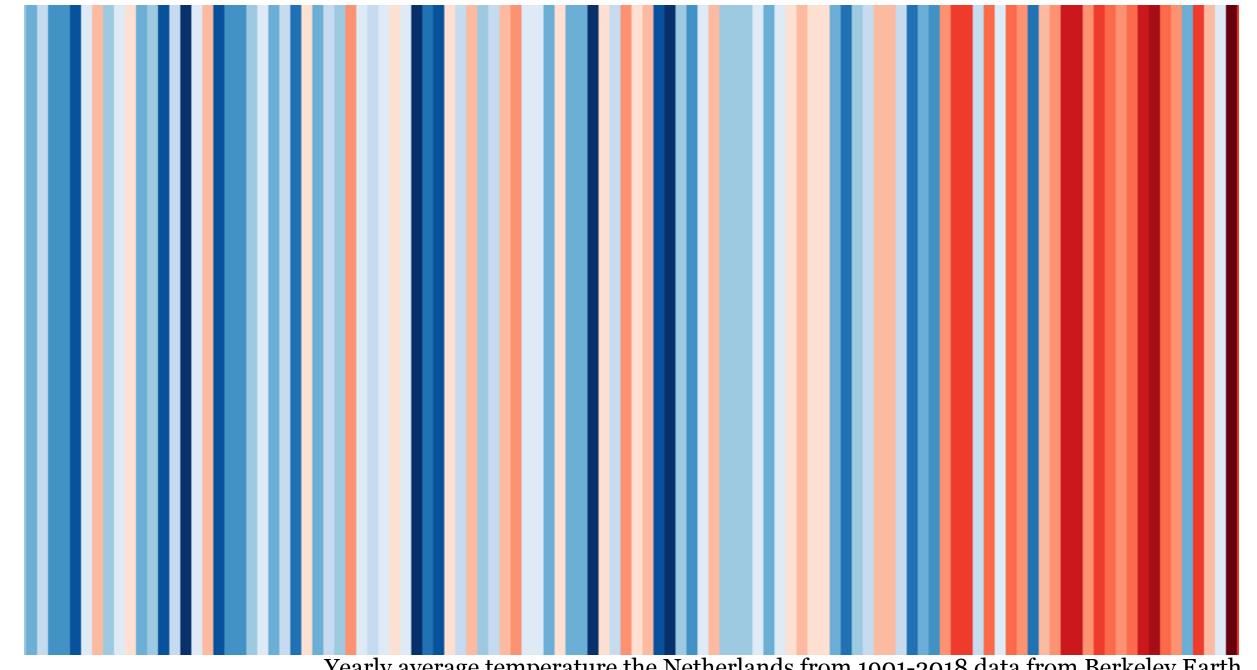


# Changing Climate

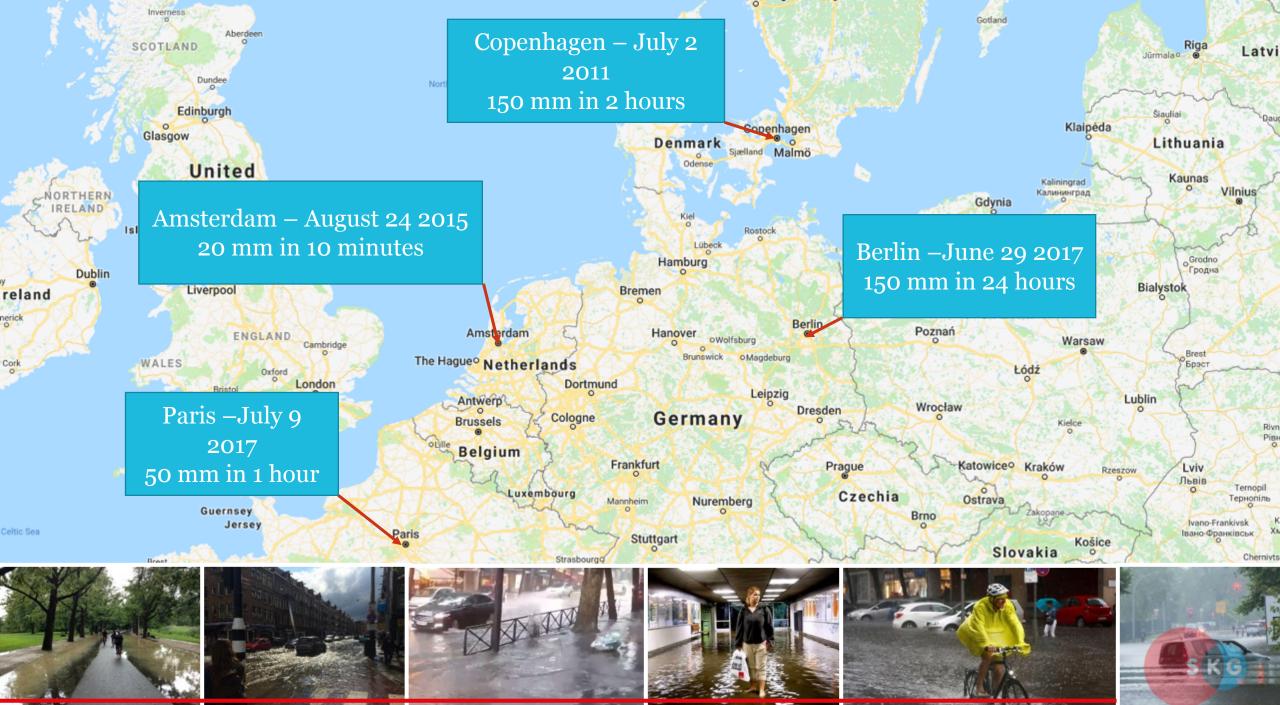
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The Global Risk Report 2020 – World Economic Forum



Yearly average temperature the Netherlands from 1901-2018 data from Berkeley Earth



.



#### Temperature

Average temperature rises from 22.1 C to 23.5C in 2050. Maximum day temperature rises from 36 tot 39 C

#### Tropical nights

From 7 nights > 20 C to 3 weeks in 2050



#### **Precipitation** Maximum daily total rises to 94 mm in 2050. More days with > 50mm



#### **Drought** Precipitation deficit rises from 230mm to 288mm in 2050



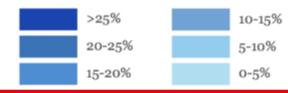
**Sea level** Sea level rises with 40cm in 2050 en 100m in 2100.



115



% of properties at risk per neighbourhood



#### Vulnerable main roads

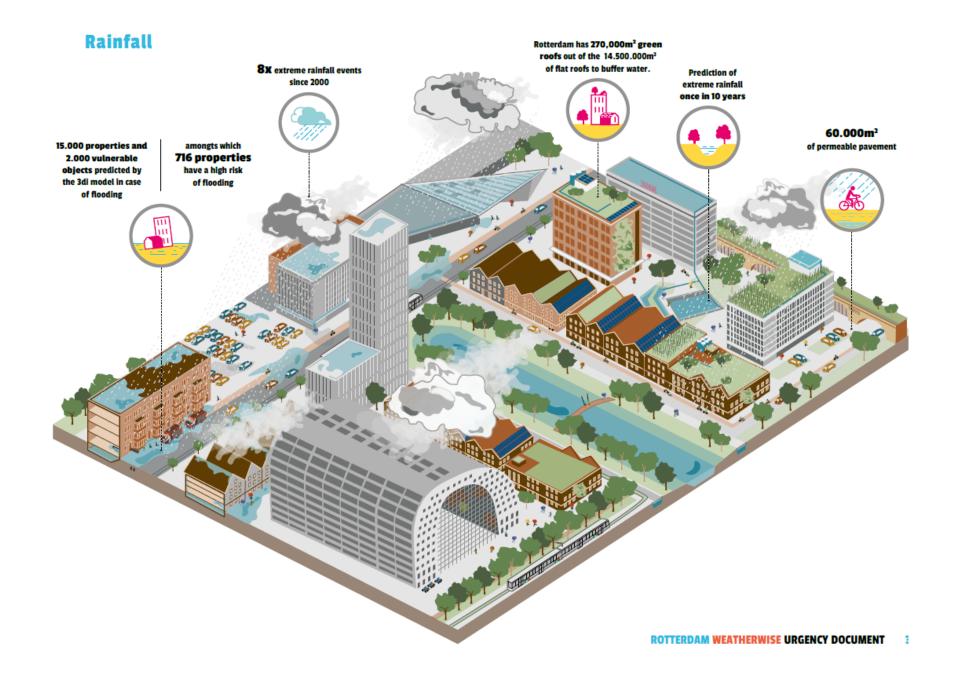
impassable

accessible to emergency vehicles

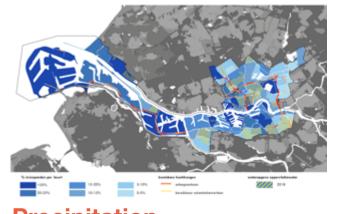
#### Lack of surface water storage capacity



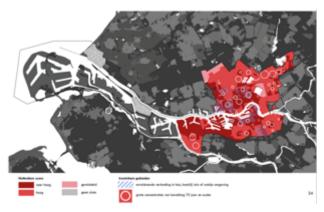




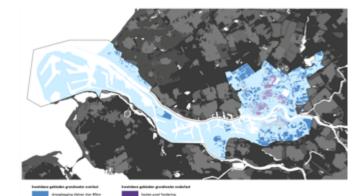




**Precipitation** 

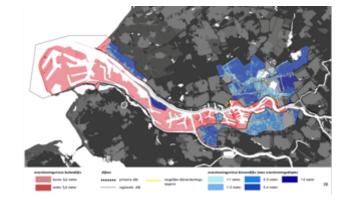


Heat

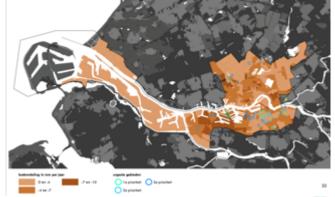


Groundwater





**River/sea flooding** 



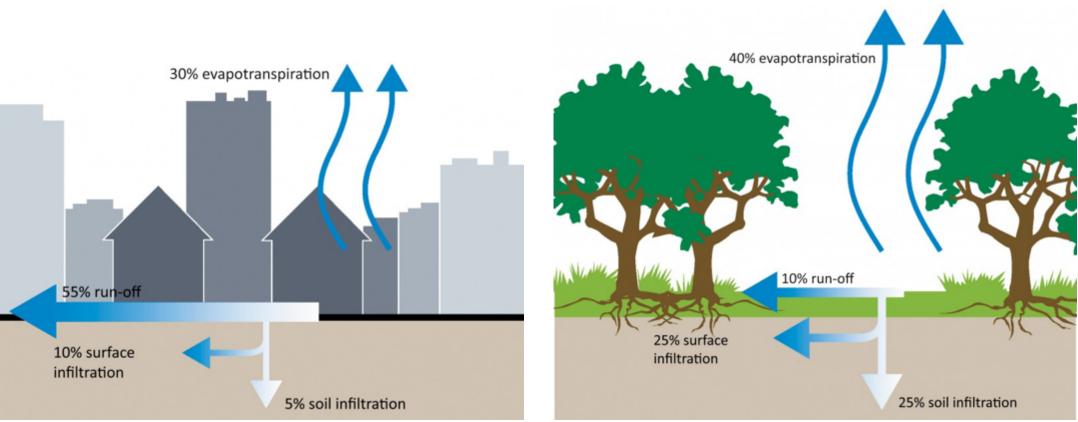
Land subsidence



# The changing City

# The world's urban population will continue to grow Urban population Rural population 7 billion people

Bron: United Nations Department of Economic and Social Affairs



## **Urban Environment**

## **Rural Environment**







NOS Nieuws

Uitzendingen



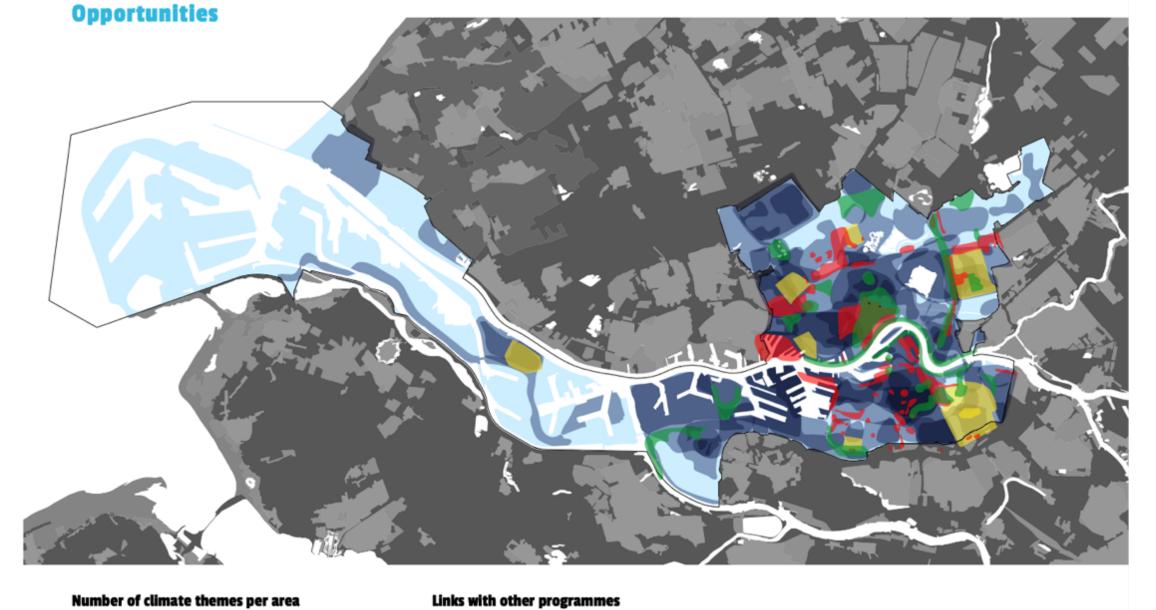
# New executive board Rotterdam wants to accelerate energy transition

© 26-06-2018, 15:55 AANGEPAST 26-06-2018, 16:27 BINNENLAND

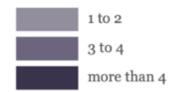
Sport







#### Number of climate themes per area





energy transition

housing densification

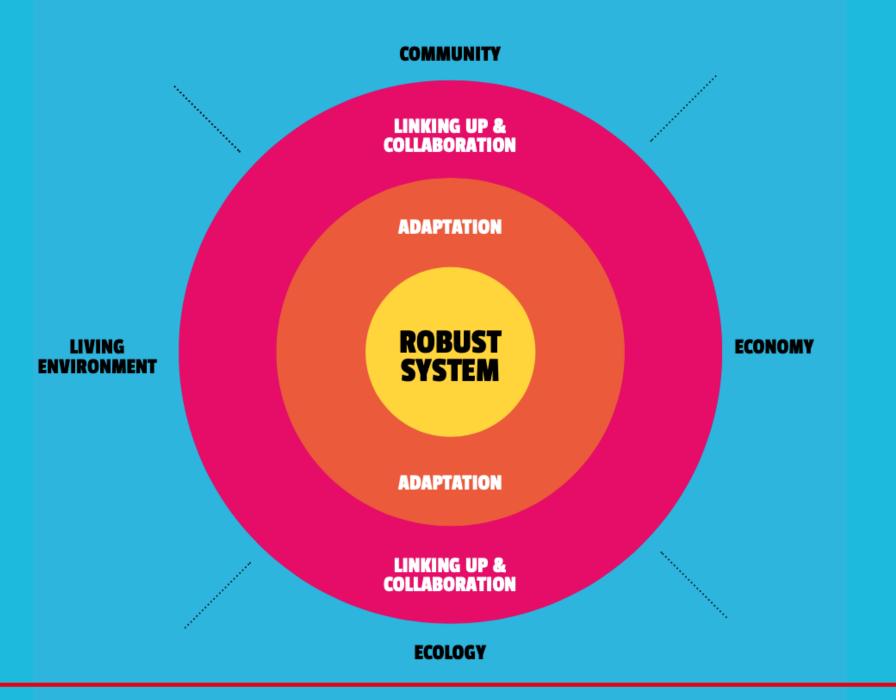
introducing greenery



# The adaptive city

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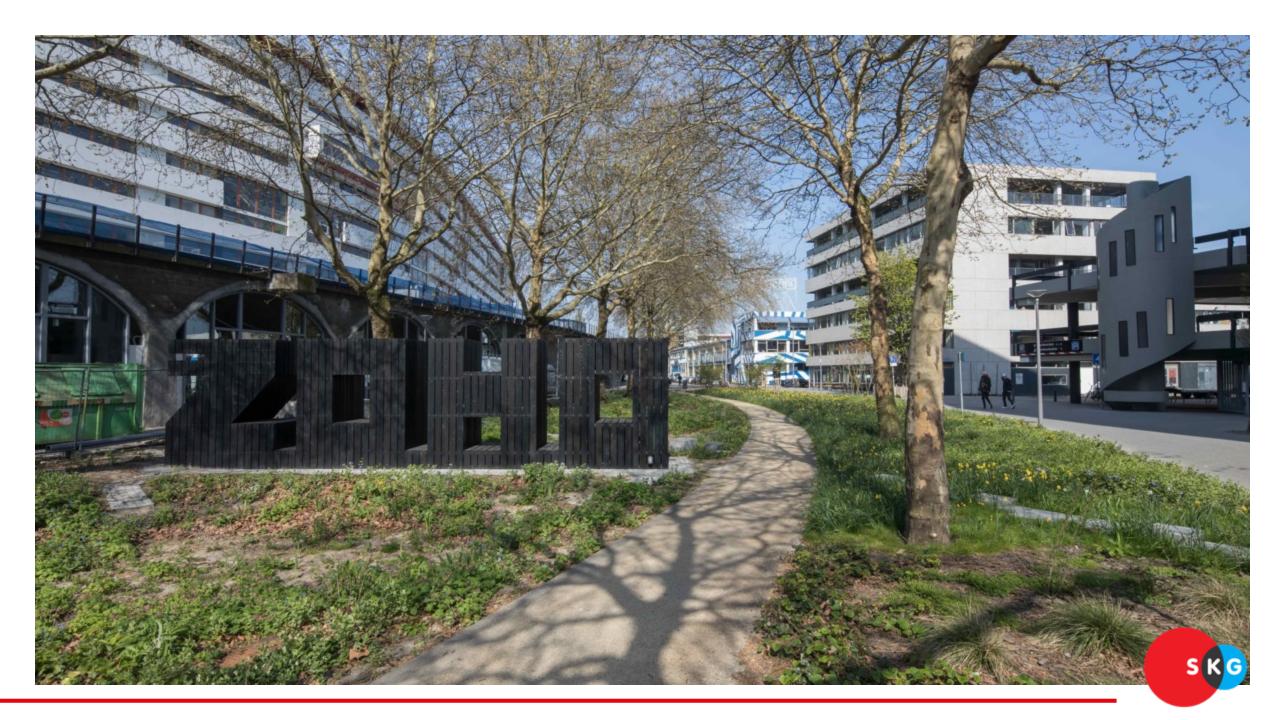
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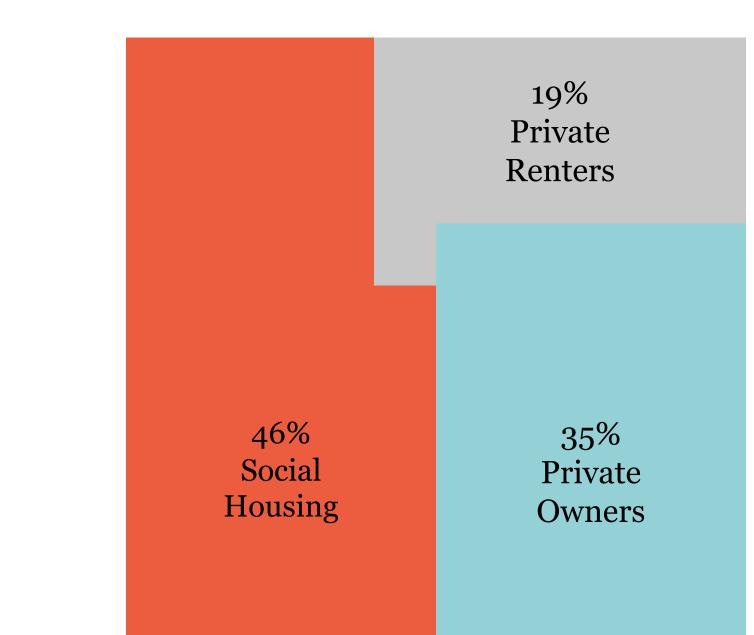


# The next step

## 40% public

## 60% private









**Social housing corporations** 

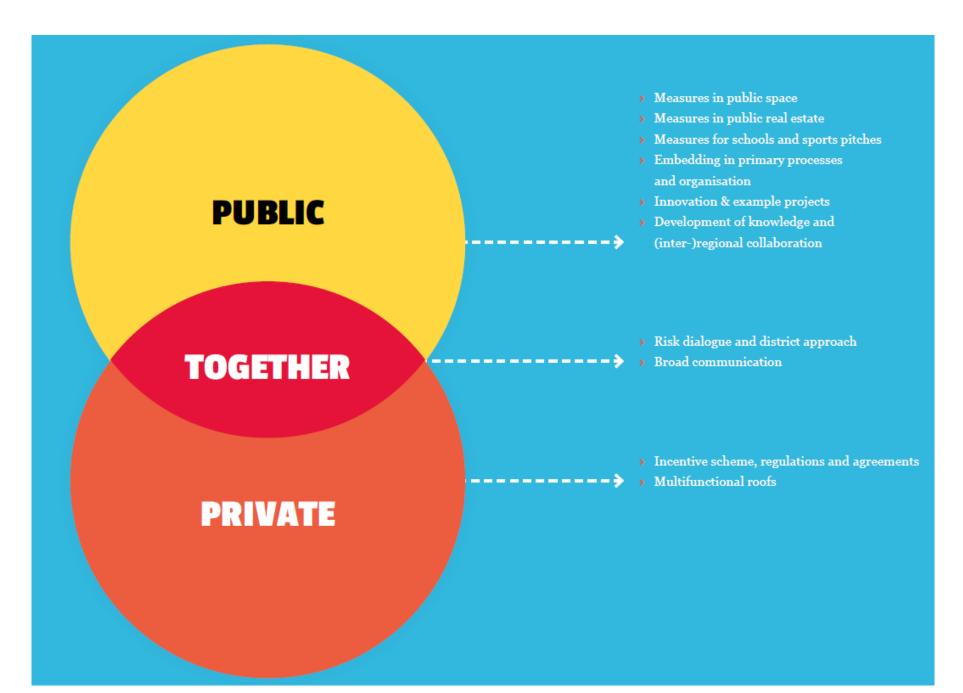


**Real estate developers** 



Home owners





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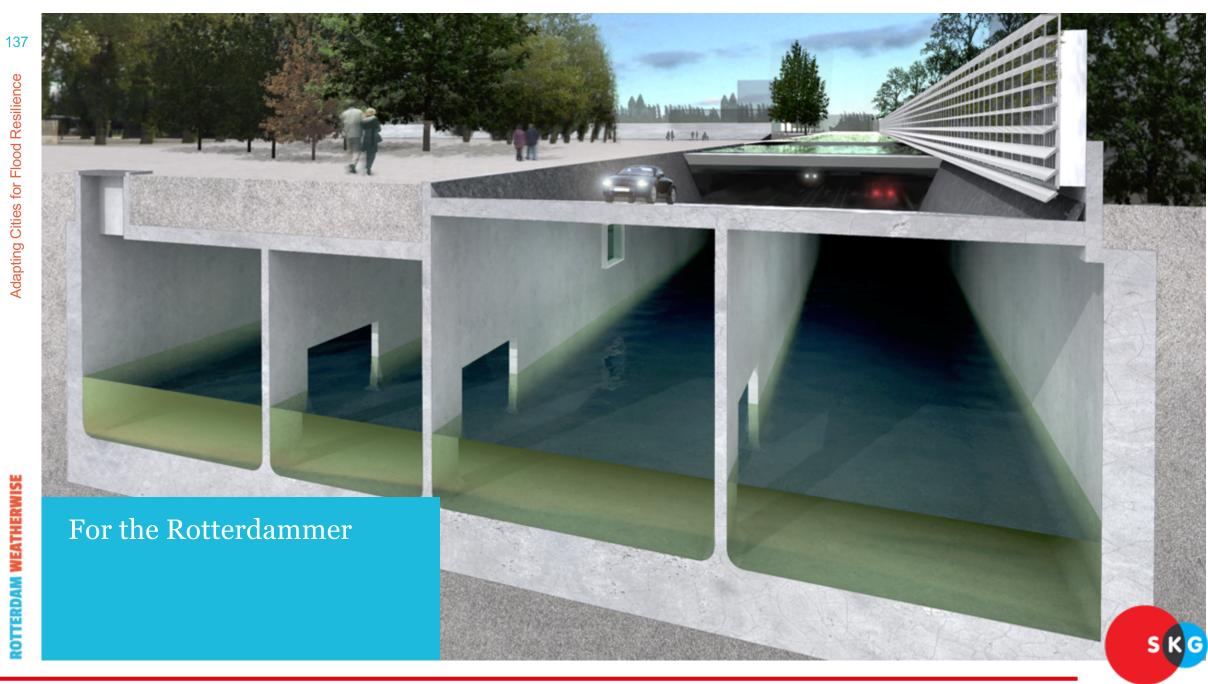








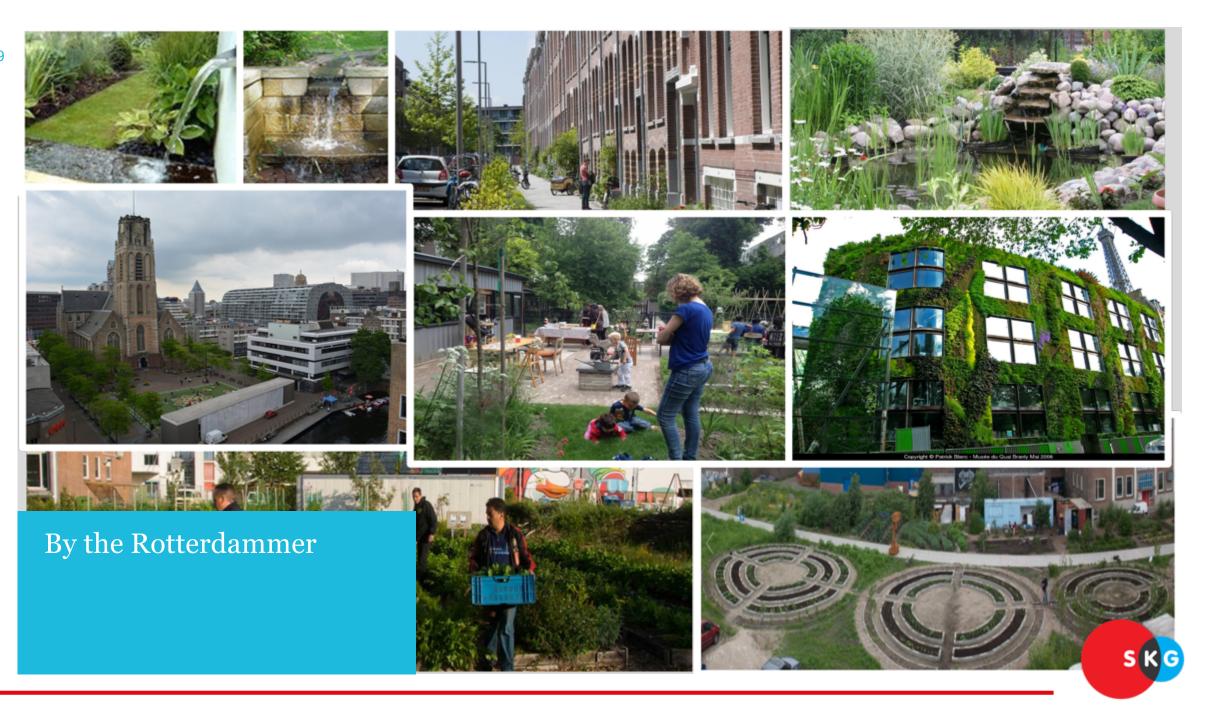
Adapting Cities for Flood Resilience







FREEST



## Fransje Hooimeijer: REAL ESTATE & INFRASTRUCTURE

## SUBSURFACE # REVISITED

## **REAL ESTATE & INFRASTRUCTURE CLIMATE RISK MANAGEMENT**

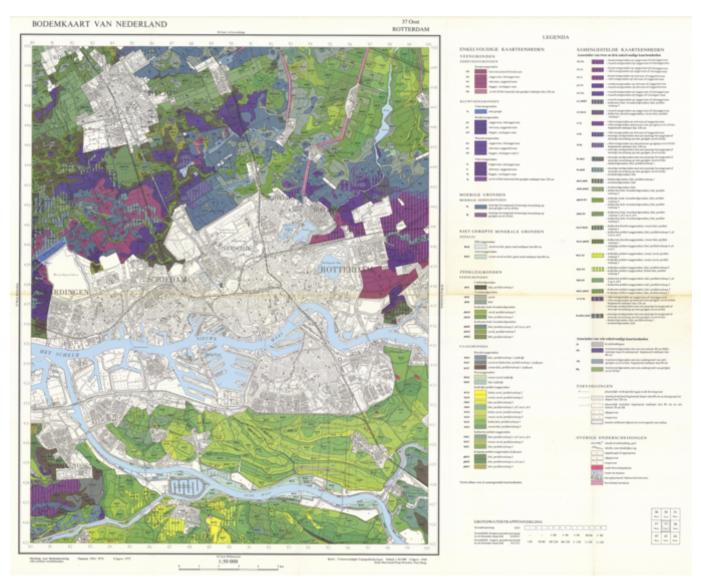
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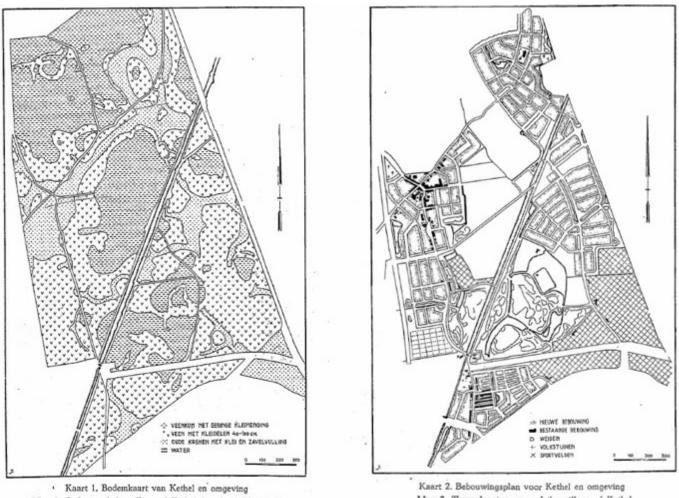




FREUD UNLIMITED, 1975, FROM THE NEW YORK SERIES. MADELON VRIESENDORP

#### SOIL MAP OF THE NETHERLANDS



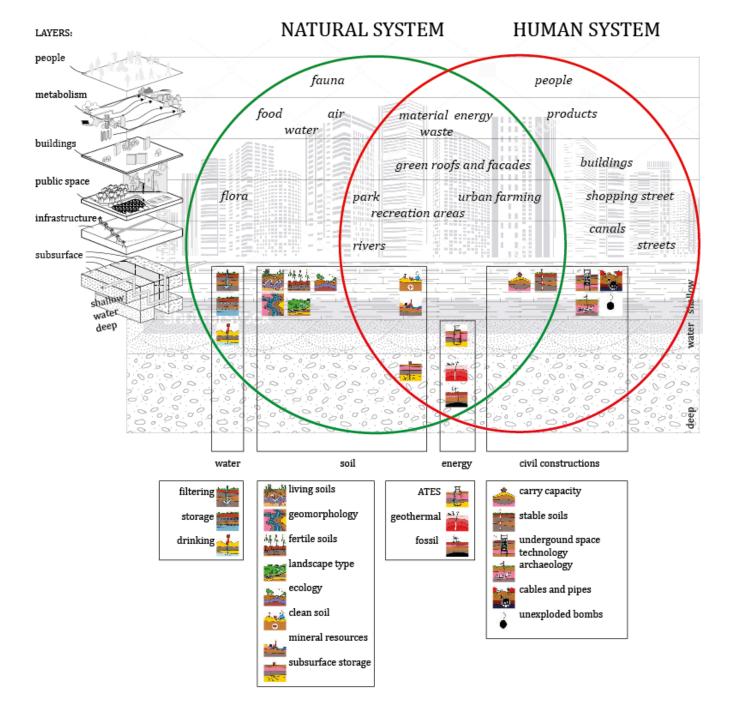


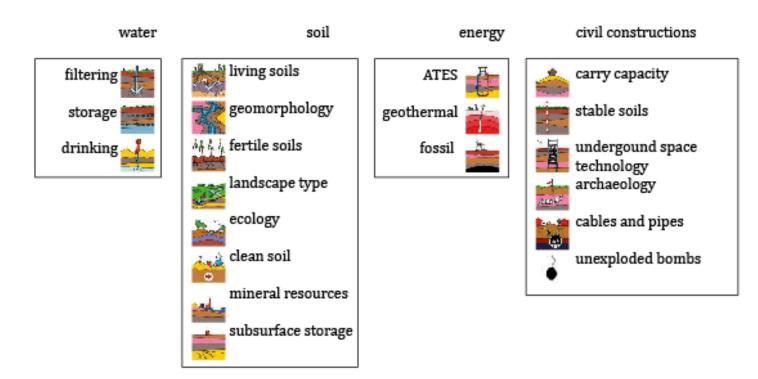
Map 1. Soilmap of the village of Kethel (north of Schiedam) Legend: 1. Peat. 2. Peat with clay. 3. Clay and sandy clay (old creeks). 4. Water.

Kaart 2. Bebouwingsplan voor Kethel en omgeving Map 2. Townplanning map of the village of Kethel Legend: 1, New planned houses, 2. Existing buildings, 3. Pasture land, 4. Allotment gardens, 5. Playing-grounds

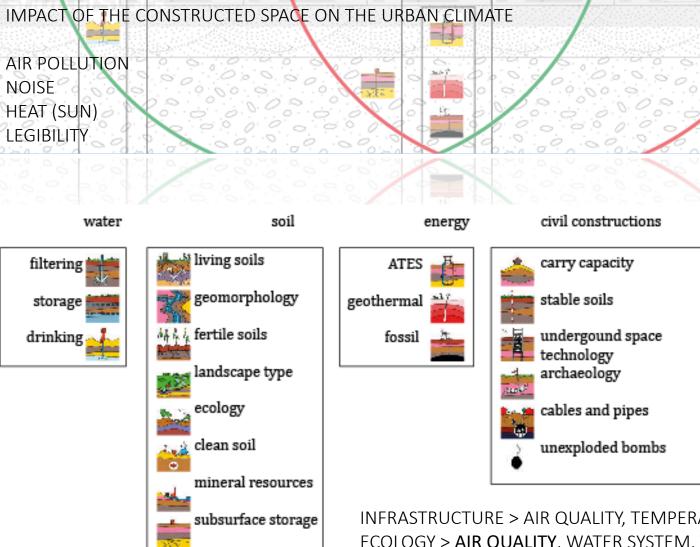
KETHEL BY EDELMAN AND BIJHOUWER (1959)

#### SUBSURFACE#REVISITED





PLUVIAL FLOODING ENERGY TRANSITION BIODIVERSITY IMPROVEMENT



INFRASTRUCTURE > AIR QUALITY, TEMPERATURE, NOISE ECOLOGY > **AIR QUALITY**, WATER SYSTEM, TEMPERATURE, LEISURE OPEN SOIL >TEMPERATURE, AIR QUALITY, WATER SYSTEM BUILDINGS > WATER SYSTEM



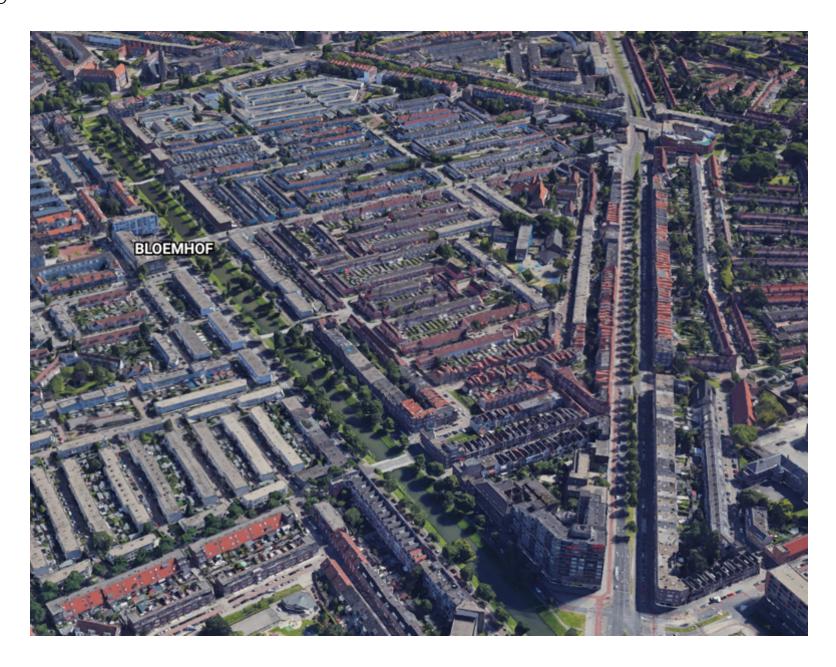
### REVERSED ENGINEERING WITH NATURE

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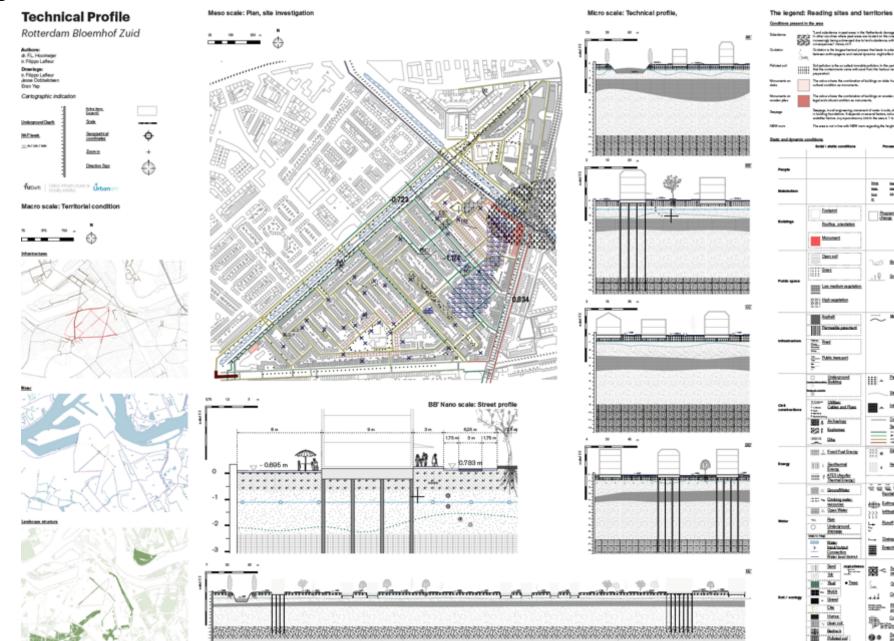




### REVERSED ENGINEERING WITH NATURE



#### SUBSURFACE#REVISITED



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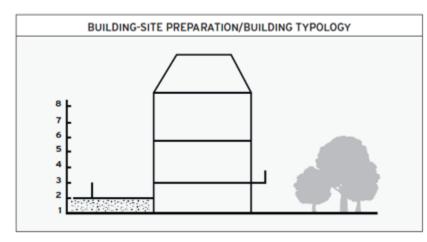
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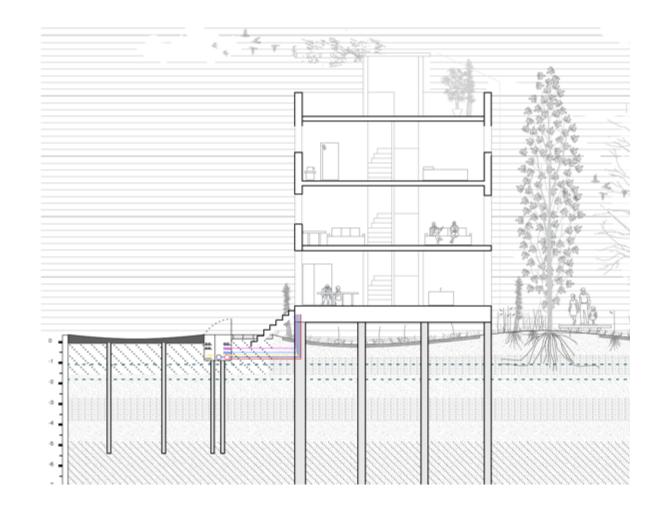
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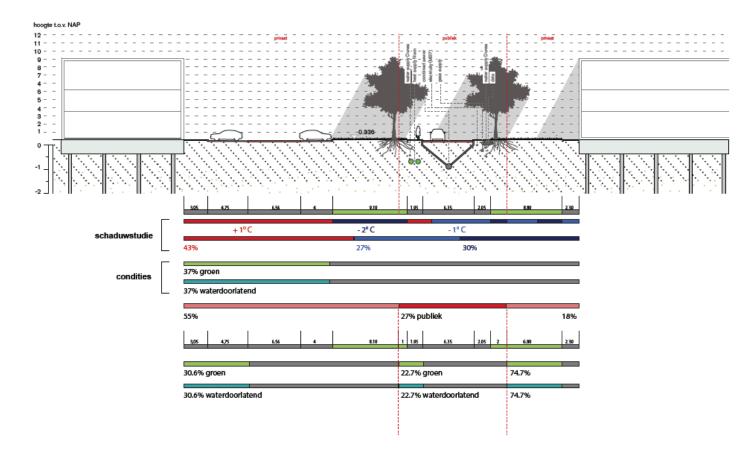
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Building-site preparation vs building typology

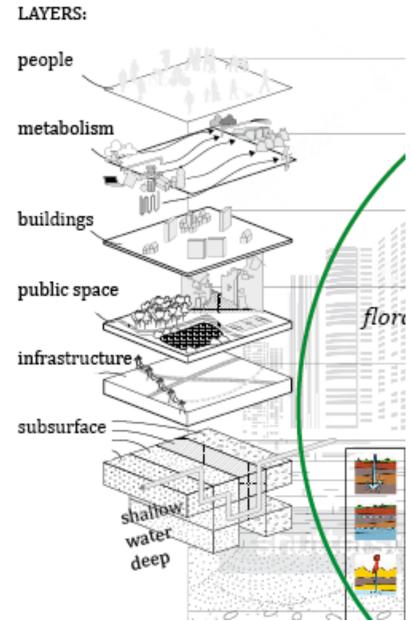
Due to the procedure that the streets were raised and the backyards were not, left room for housing developers to make a basement level. Source: Hooimeijer, drawn by Minke Themans





## Conclusion

- NEW EXCHANGE BETWEEN SCALE OF BUILDING AND INFRASTRUCTURE
- NEW PARAMETERS FOR COST VS BENEFITS CONSIDERING STAKEHOLDERS (PUBLIC VS PRIVATE) AND TIME FRAME (SHORT VS LONG BENEFITS)
- new arrangements
- new practice



# Preparing our city for a more extreme climate together





## Setting the Agenda

Defining key insights, questions and follow-ups



Collaborate on a research bid

Serve on an advisory group for a future project

Be a partner for sharing project outputs with practitioners

Stay updated about further developments on the project

Other (let us know!)



## Expert Meeting

Thursday 12 March13.00 – 18.00 walk-in from 12.00DelftBerlagezaal

Julianalaan 134, Delft

Urban Real Estate & Infrastructure Climate Risk Management

### Framework

Valuation How we value climate risk and who is doing it

- Standardize models and approaches (e.g. social value)
- Framework of Indicators
- Norms on ethics and decisionmaking practices

- Laws and regulations
- Governance structures
- (Political) resource allocation
- Adaptive pathways

**Responsibility and control** Distribution of responsibilities for managing climate risk

- Integrative funding/benefit mechanisms (include ecology)
- Equitable Planning instruments (mitigating unintended outcomes)
- Adaptive management of long-term projects

Value capture How we reduce loss of value, create new value, and prevent uneven value distributions